

**Reaching Home:
Winnipeg Community Plan
2024–2028**

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Introduction

In completing this template, communities are encouraged to develop comprehensive Community Plans that reflect the contributions of all funding partners, including other orders of governments, not-for-profit organizations, and the for-profit sector. The Community Plan does not preclude adjustments in priorities throughout the funding cycle; communities are still expected and encouraged to regularly review priorities for investment with their Community Advisory Board(s), including sub-project approval.

To support communities in completing their Community Plan, a Reference Guide has been developed. It is strongly recommended that this be reviewed prior to completing this template to ensure understanding of the requirements.

Please note that in communities that receive funding from both the Designated Communities (DC) and Indigenous Homelessness (IH) streams, ongoing and meaningful cross-stream collaboration is expected to support the achievement of community-level outcomes reflecting the needs of the whole community.

The Community Plan for Reaching Home must be approved by the DC or TH Community Advisory Board (CAB) before it is submitted to Infrastructure Canada.

Additionally, if your community has an Indigenous Homelessness (IH) Community Advisory Board (I-CAB), they must affirm that they have been engaged on the Community Plan before it is submitted. If your community is developing a joint plan with the IH stream Community Entity, both CABs must approve the community plan prior to submission.

In addition to the core elements required in this template, communities are welcome to share any other information and/or documents that they feel might provide further insight into their local context as it relates to housing and/or homelessness context.

1. Community Engagement

As part of the community planning exercise, you must engage with community partners with the goal of understanding the needs of the local homelessness sector and identify local homelessness priorities using a coordinated, systems-based and data-driven approach.

Please describe the steps taken to engage your community partners in developing this Community Plan to ensure a community-based approach. Your response must include:

- *Which partners were engaged;*
- *When and how engagement occurred; and*
- *What aspects of the Community Plan were discussed, as well as what aspects of the Plan (i.e., decisions, outcomes, next steps) were influenced by these discussions.*

Note: *Meaningful collaboration with Indigenous and non-Indigenous partners and service providers, as well as the IH CE and I-CAB where applicable, is expected in the development of this Community Plan and must be explicitly referenced in this section. The Indigenous Partners in Your Community worksheet created for the Community Homelessness Report (CHR) may be helpful to complete this section. Please see [CHR: Reporting Tools e-course on the Homelessness Learning Hub](#).*

To ensure that the plan reflects the experience and priorities of the communities it serves, End Homelessness Winnipeg (EHW) contracted an Indigenous owned and managed consulting firm, Celeste McKay Consulting Inc., to carry out a community engagement process in the Fall of 2024.

The engagement process

Between October 9 and November 6, 2024, seven focus group sessions were held with persons with lived experience of homelessness, including specific sessions for Indigenous persons, persons with disabilities, members of the 2SLGBTQIA+ community, newcomers and youth.

- A total of more than 50 people participated in the seven focus groups.
 - o Discussion questions included:
 - In your experience, in the last three years, has it become easier or harder to find decent, secure, safe housing?
 - What are the main housing challenges you've experienced?
 - Are you aware of a specific program or service that you think is making a real difference in making housing more accessible – or making it easier to stay housed?
 - What do you think makes that program or service valuable or successful?

- Are there programs or services [government or community-based] that are not working? If so, what could they be doing differently?
 - Thinking about things that could make a real difference in having access to decent, safe, and secure and housing, what do you think is the biggest gap in supports and services currently available in Winnipeg?
 - What is the most important thing that we could do in Winnipeg that would prevent homelessness?
- Two engagement sessions were held on October 23 and 24, 2024, with community service providers.
 - 28 representatives participated from organizations that have received funds through the Reaching Home Community Plan.
 - Discussion questions included:
 - What are the main factors contributing to homelessness and housing insecurity in Winnipeg?
 - Has this changed in the last three to five years? If so, how?
 - Are there any ways in which the situation has improved?
 - What programmes or initiatives have been particularly successful in addressing the immediate needs of people experiencing homelessness?
 - What has made these programmes or services successful?
 - What measures have been successful in helping people access and maintain decent, safe, and affordable housing?
 - What are the crucial gaps and barriers in terms of programs, services and policies?
 - Are you familiar with any initiatives from other cities that you think should be introduced in Winnipeg?
 - What is the most important thing that we could do in Winnipeg that would prevent homelessness?
- Between October 9 and November 18, 2024, community partners reached out to people with lived experience to complete the printed and online surveys developed by EHW.
 - 172 people completed surveys.
- The in-person discussions and the surveys were organized around the following key themes:
 - how community needs may have changed since the last plan was developed,
 - the existing strengths of the community in addressing homelessness,
 - what kinds of programs and initiatives are making a difference, and

- o what critical needs remain.
- EHW’s Community Advisory Board (CAB) participated in the process by reviewing the engagement plan and providing feedback on the questions being asked and how the results have been interpreted.
 - o The consultant met with the CAB as a whole two times (September 12, 2024 and January 9, 2025) and with the CAB Working Group on the Community Plan four times (August 21, September 11 and 26 and October 1, 2024).
- Additional feedback from 34 community members was obtained through an interactive data walk exercise during the EHW conference “Ending Homelessness Together 2024” on December 5, 2024. During the data walk event, participants reflected on the challenge of how to promote existing services. Two broad recommendations emerged: getting information out to the places people in need most likely already go, such as libraries and bus stops, and making sure that any first point of contact, such as shelters, can provide all the necessary contacts to meeting other needs. Additional attention is required to reach people experiencing “hidden homelessness” who are not currently in touch with any of the city’s service providers. A communications strategy needs to make basic information as pervasive as possible.
- The information gathered from the community engagement informed the funding allocations as well as the priorities for calls for proposals to increase projects focused on Housing Services, Prevention and Shelter Diversion and Client Support Services.

2. Investment Plan

2.1 In the table below, please identify your community’s allocation of Reaching Home funding in the DC or TH and Community Capacity and Innovation (CCI) streams from 2024-25 to 2027-28¹.

Reaching Home Annual Allocation

¹ Communities on two-year agreement extensions should report on investment plans for 2024-25 and 2025-26 at this time.

	2024-25	2025-26	2026-27	2027-28	Total
Designated Funding	\$11,289,308	\$11,289,308	\$11,593,562	\$11,593,562	\$45,765,740
Indigenous Funding	\$9,617,981	\$9,617,981	\$9,855,436	\$9,855,436	\$38,946,834
Total Reaching Home Allocation	\$20,907,289	\$20,907,289	\$21,448,998	\$21,448,998	\$84,712,574

2.2 In the table below, please outline your planned division of DC/TH and CCI Reaching Home funding from 2024-25 to 2027-28 by activity area. Please note that it is acceptable that your community's funding priorities change over time. This investment plan is to demonstrate that your community has a vision of moving forward for the allocation of Reaching Home funding.

Activities area	2024-25	2025-26	2026-27	2027-28
Housing Services	24%	24%	24%	24%
Prevention and Shelter Diversion	19%	19%	19%	19%
Client Support Services	25%	25%	25%	25%
Capital Investments	8%	8%	8%	8%
Coordination of Resources and Data Quality Improvement	9%	9%	9%	9%
Administration	15%	15%	15%	15%
TOTAL	100%	100%	100%	100%

2.3 In the text box below, please describe how Community Capacity and Innovation (CCI) funding will be used to support coordinated and data-driven service delivery (e.g., supporting Coordinated Access, the Outcomes-Based Approach and use of HIFIS or existing, equivalent Homeless Management Information System).

Community Capacity and Innovation (CCI) funding allocated to Winnipeg will support coordinated and data-driven service delivery through the following allocations:

2024-2025 funding of \$193,580
 2025-2026 funding of \$193,580
 2026-2027 funding of \$96,790
 2027-2028 funding of \$96,790

End Homelessness Winnipeg (EHW), as the Community Entity administering Winnipeg's Reaching Home Indigenous and Designated funding streams, delivers both

Coordinated Access and HIFIS. The CCI funding is embedded within the sub-project budget, ensuring the resources necessary to meet the minimum requirements for Coordinated Access, HIFIS, and the Outcomes-Based Approach.

To advance these objectives, a 2023 evaluation of Naatamooskakowin, Winnipeg's Coordinated Access system, was conducted to identify opportunities for improvement. Building on this, in February and March 2025, CCI funding will support the hiring of a consultant to facilitate further community engagement and implement key recommendations from the evaluation. These efforts aim to enhance the effectiveness and responsiveness of the system through improved coordination and a stronger reliance on data-driven approaches.

This strategic use of CCI funding ensures that Winnipeg's homelessness response system is continually evolving to support coordinated, evidence-based service delivery while aligning with the goals of Coordinated Access, HIFIS, and the Outcomes-Based Approach.

3. Cost-Matching Requirement

3.1 In the table below, please outline all funding for homelessness initiatives expected to be received from other funders from 2024-25 to 2027-28². This includes both financial and in-kind contributions.

Reaching Home Annual Allocation					
	2024-25	2025-26	2026-27	2027-28	Total
Designated Funding	\$11,289,308	\$11,289,308	\$11,593,562	\$11,593,562	\$45,765,740
Indigenous Funding	\$9,617,981	\$9,617,981	\$9,855,436	\$9,855,436	\$38,946,834
Total Reaching Home Allocation	\$20,907,289	\$20,907,289	\$21,448,998	\$21,448,998	\$84,712,574

² Communities on two-year agreement extensions should report on cost-matching for 2024-25 and 2025-26 at this time.

Projected Funding from Other Funders towards Homelessness Initiatives					
Program Name and Funder	2024-25 (\$)	2025-26 (\$)	2026-27 (\$)	2027-28 (\$)	Total (\$)
City of Winnipeg	\$6,900,000	\$6,900,000	\$6,900,000	\$6,900,000	\$27,600,000
Province of Manitoba	\$4,700,000	\$76,800,000	\$93,000,000	\$106,000,000	\$280,500,000
TOTAL					\$308,100,000

3.2 If your anticipated community contributions are not projected to match funding from Reaching Home for each year, please explain the circumstances below and include a description of the steps you will take to meet the requirement.

Anticipated community contributions from local government match and exceed total Reaching Home investment (Designated and Indigenous funding Streams combined) for the 4-year period.

4. Homeless Individuals and Families Information System (HIFIS)

4.1 Using your 2023-24 CHR as a guide³, please check the box if you have met the following minimum requirements as of March 31, 2024⁴. Any status updates since March 31, 2024, must also be reflected:

Minimum Requirement	Has the MR been met?	Minimum Requirement	Has the MR been met?
HIFIS MR 1	N/A	HIFIS MR 3	<input checked="" type="checkbox"/>
HIFIS MR 2	<input checked="" type="checkbox"/>	HIFIS MR 4	<input checked="" type="checkbox"/>

4.2 For each minimum requirement that has not yet been met (as identified in 4.1), complete a table below to describe how you will meet it by March 31, 2026. Please note that confirmation that communities are on track to do this will be required by October 31, 2025.

Minimum Requirement not yet met: Not Applicable

³ For more information on how the minimum requirements align with your Community Homelessness Report, please consult the Community Plan Guide.

⁴ Communities with two-year agreement extensions are not required to complete section 4 at this time.

What are the next steps the community will take to meet this requirement?	Target date for completion
All minimum requirements have been met.	Complete

5. Coordinated Access

5.1 Using your 2023-24 CHR as a guide⁵, please check the box if you have met the following minimum requirements as of March 31, 2024⁶. Any status updates since March 31, 2024, must also be reflected:

Minimum Requirement	Has the MR been met?	Minimum Requirement	Has the MR been met?
CA MR 1	N/A	CA MR 10	<input checked="" type="checkbox"/>
CA MR 2	N/A	CA MR 11	<input checked="" type="checkbox"/>
CA MR 3	<input checked="" type="checkbox"/>	CA MR 12	<input checked="" type="checkbox"/>
CA MR 4	<input checked="" type="checkbox"/>	CA MR 13	<input checked="" type="checkbox"/>
CA MR 5	<input checked="" type="checkbox"/>	CA MR 14	<input checked="" type="checkbox"/>
CA MR 6	<input checked="" type="checkbox"/>	CA MR 15	<input checked="" type="checkbox"/>
CA MR 7	<input checked="" type="checkbox"/>	CA MR 16	<input checked="" type="checkbox"/>
CA MR 8	<input checked="" type="checkbox"/>	CA MR 17	<input checked="" type="checkbox"/>
CA MR 9	<input checked="" type="checkbox"/>	CA MR 18	<input checked="" type="checkbox"/>

5.2 For each minimum requirement that has not yet been met (as identified in 5.1), complete a table below to describe how you will meet it by March 31, 2026. Note that confirmation that communities are on track to do this will be required by October 31, 2025.

Minimum requirement not yet met: Not Applicable	
What are the next steps the community will take to meet this requirement?	Target date for completion
All minimum requirements have been met.	Complete

⁵ For more information on how the minimum requirements align with your CHR, please consult the Community Plan Guide.

⁶ Communities with two-year agreement extensions are not required to complete section 5 at this time.

5.3 Describe how ongoing, meaningful collaboration on Coordinated Access between Indigenous and non-Indigenous partners has or will take place as your community works to implement, maintain and improve a Coordinated Access system.

Monthly Coordinated Access Community of Practice meetings are held for direct service workers in the sector, bringing together staff from both Indigenous and non-Indigenous-led organizations. These meetings provide a valuable platform for sharing insights, addressing challenges, and driving continuous improvements in service delivery.

An Indigenous Community Training and Development Specialist collaborates with the Coordinated Access team to ensure culturally responsive training. A Training Steering Committee, which includes broad organizational representation as well as Indigenous and lived-experience perspectives, has been established. Training is delivered through an Indigenous lens to enhance understanding of the experiences of those being supported into housing. A core competency framework has been developed, and an Indigenous consultant will work with the committee to further advance this initiative and deliver extensive training opportunities across the sector.

The Coordinated Access Council includes significant Indigenous representation alongside individuals with lived experience, ensuring diverse voices inform decision-making.

Additionally, a Data Working Group meets quarterly to address challenges and identify opportunities for improving work with HIFIS. These meetings are attended by HIFIS users from both Indigenous and non-Indigenous organizations, fostering collaboration and data-driven solutions.

6. Outcomes-Based Approach

6.1 Using your 2023-24 Community Homelessness Report as a guide⁷, please check the box if you have met the following minimum requirements as of March 31, 2024⁸. Any status updates since March 31, 2024, must also be reflected:

Minimum Requirement	Has the MR been met?	Minimum Requirement	Has the MR been met?
OBA MR 1	N/A	OBA MR 6	<input type="checkbox"/>
OBA MR 2	N/A	OBA MR 7	<input type="checkbox"/>
OBA MR 3	<input checked="" type="checkbox"/>	OBA MR 8	<input type="checkbox"/>
OBA MR 4	<input checked="" type="checkbox"/>	OBA MR 9	<input type="checkbox"/>
OBA MR 5	<input checked="" type="checkbox"/>		

6.2 For each minimum requirement that has not yet been met (as identified in 6.1), including those modified and new as of 2024-25, complete a table below to describe how you will meet it by March 31, 2026. Please note that confirmation that communities are on track to do this will be required by October 31, 2025.

Minimum Requirement not yet met: OBA MR 6	
What are the next steps the community will take to meet this requirement?	Target date for completion
<p>Updating Interaction with the System:</p> <ul style="list-style-type: none"> Homeless Individuals and Families Information System – (HIFIS) users are now receiving ongoing training to reinforce the importance of prompt and accurate data entry, specifically regarding changes in client status. A policy for changing client status from “active” to “inactive” has been updated and formally integrated into the Policy and Procedures document. The HIFIS team will implement audit strategies using system-generated reports to regularly monitor and ensure timely updates to client interaction data. To ensure data entry is immediate, local administrators are responsible for running regular audits to meet compliance with this minimum standard. The Reaching Home funding agreement will be reviewed to clarify that data must be entered into HIFIS promptly to establish 	Jan 2026

⁷ For more information on how the minimum requirements align with your Community Homelessness Report, please consult the Community Plan Guide.

⁸ Communities with two-year agreement extensions are not required to complete section 6 at this time.

<p>a real-time system. Barriers to this process will be explored with agencies to ensure the minimum standards are met.</p>	
<p>Updating Housing History:</p> <ul style="list-style-type: none"> • Training sessions are now being provided to all HIFIS users to ensure that client housing histories are updated promptly upon placement into housing. • The HSS Policy and Procedures document will be updated to formalize the expectations and processes for timely data entry related to housing history changes. • Audit strategies using reports generated by HIFIS will be implemented to monitor the accuracy and timeliness of housing status updates. • To ensure data entry is immediate, local administrators are responsible for running regular audits to meet compliance with this minimum standard. • The Reaching Home funding agreement will be reviewed to clarify that data must be entered into HIFIS promptly to establish a real-time system. Barriers to this process will be explored with agencies to ensure the minimum standards are met. 	<p>Jan 2026</p>
<p>Updating Data Relevant to Coordinated Access:</p> <ul style="list-style-type: none"> • Training for HIFIS users now includes clear guidelines on updating Coordinated Access data in real time, with an emphasis on maintaining accurate and up-to-date eligibility and prioritization information. • Policies and procedures specific to Coordinated Access data updates will be reviewed and refined as part of the Policy and Procedures updates. • The HIFIS team will monitor by conducting regular audits using system reports to ensure that data relevant to Coordinated Access is updated within the expected timeframe. • To ensure data entry is immediate, local administrators are responsible for running regular audits to meet compliance with this minimum standard. • The Reaching Home funding agreement will be reviewed to clarify that data must be entered into HIFIS promptly to establish a real-time system. Barriers to this process will be explored with agencies to ensure the minimum standards are met. 	<p>January 2026</p>

Minimum Requirement not yet met: OBA MR 7	
What are the next steps the community will take to meet this requirement?	Target date for completion
<p>Integrating Data from Domestic Violence Shelters:</p> <ul style="list-style-type: none"> • Domestic violence shelters operate within a separate HIFIS cluster to protect the privacy and confidentiality of families experiencing domestic violence. To meet the requirement, the HIFIS team will explore mechanisms for securely incorporating aggregate data from these shelters into the broader dataset. • The HIFIS team will consult with domestic violence shelter operators to ensure alignment with privacy protocols while enabling their data to contribute to the monthly Community Homelessness Report. 	April 2025
<p>Implementation of Aggregate Data Reporting:</p> <ul style="list-style-type: none"> • Aggregate data from domestic violence shelters will be integrated with data from the rest of the homelessness-serving sector to ensure a comprehensive dataset that includes all household types and service interactions. • This process will include updating reporting tools and procedures to reflect the inclusion of aggregate data while maintaining strict privacy measures. 	To be Determined

Minimum Requirement not yet met: OBA MR 8	
What are the next steps the community will take to meet this requirement?	Target date for completion
<p>Winnipeg collects monthly data from the community, including both Designated and Indigenous-funded Reaching Home projects, as well as other sector services. This data is compiled into the Community Homelessness Report (CHR) and submitted monthly to Housing Infrastructure Communities Canada. The current dataset spans January 2024 to December 2024; however, specific monthly reduction targets have yet to be established.</p> <p>With the release of Point-in-Time (PIT) Count data from November 2024, expected in February 2025, the CHR data will be compared and analyzed to identify trends and inform future strategies.</p> <p>To strengthen the community's capacity for data-driven decision-making, the HIFIS and Reaching Home teams will continue to actively participate in monthly HIP Community of Practice meetings. These sessions provide valuable insights into effective data analysis techniques and their application to local needs.</p> <p>To further advance efforts in reducing homelessness and developing annual targets, we will engage with the EHW Program Manager on Measurements and Evaluation to review past data trends by March 2025. In April 2025, a data review committee will be set up to guide and establish realistic and measurable annual targets for the following key outcomes:</p> <ul style="list-style-type: none"> • Outcome #1: People who experienced homelessness for at least one day (that year) • Outcome #2: People who were newly identified (that year) • Outcome #3: Returns to homelessness (that year) • Outcome #4: Indigenous peoples who experienced homelessness for at least one day (that year) • Outcome #5: People who experienced chronic homelessness for at least one day (that year) 	July 2025
<p>Winnipeg collects monthly data from the community, including Designated and Indigenous-funded Reaching Home projects, as well as other sector services. This data is compiled into the Community Homelessness Report (CHR) and submitted to Housing Infrastructure Communities Canada (HICC) on a monthly basis. Currently, data is available for the period of January 2024 to December 2024. However, annual reduction targets have not yet been established.</p>	September 2025

<p>In February 2025, when the Point-in-Time (PIT) Count data from November 2024 becomes available, it will be compared and analyzed alongside the CHR data to identify trends and inform future strategies.</p> <p>The HIFIS and Reaching Home teams will continue to participate in monthly HIP Community of Practice meetings to explore effective methods for analyzing and utilizing this data to benefit the community.</p> <p>By April 2025, data from January 2024 to December 2024 will be shared with the Community Advisory Board and the broader community.</p> <p>To further advance efforts in reducing homelessness and developing annual targets, we will engage with the EHW Program Manager on Measurements and Evaluation to review past data trends by March 2025. In April 2025, a data review committee will be set up to guide and establish realistic and measurable annual targets for the following key outcomes:</p> <ul style="list-style-type: none"> • Outcome #1: People who experienced homelessness for at least one day (that year) • Outcome #2: People who were newly identified (that year) • Outcome #3: Returns to homelessness (that year) • Outcome #4: Indigenous peoples who experienced homelessness for at least one day (that year) • Outcome #5: People who experienced chronic homelessness for at least one day (that year) 	
<p>Capturing people's interactions with the system in HIFIS is essential to ensure the completeness of local data. Local administrators play a critical role in monitoring data quality and ensuring comprehensive coverage. The HIFIS team plans to collaborate closely with local administrators to conduct regular audits and implement improvement measures at the local level, ensuring data accuracy and consistency across the system.</p>	July 2025
<p>The completeness of Housing History data is essential, as it offers critical insights into the reduction of homelessness and the frequency of returns to homelessness. Local administrators play a pivotal role in internally monitoring the accuracy and comprehensiveness of this data. To support these efforts, the HIFIS team will collaborate with local administrators to conduct regular audits and implement targeted improvement measures, ensuring data integrity and fostering a more effective response to homelessness.</p>	July 2025
<p>The capture of Indigenous Identity in HIFIS is no longer an issue, as it is now a mandatory field. This requirement ensures that this critical</p>	Complete

data is consistently recorded and readily available for analysis and reporting.	
Minimum Requirement not yet met: OBA MR 9	
What are the next steps the community will take to meet this requirement?	Target date for completion
Data is a critical tool for driving informed decision-making in policy development, program planning, performance management, investment strategies, and service delivery. To support these efforts, the monthly Community Homelessness Report (CHR) data will be made publicly available on the Reaching Home section of the newly launched End Homelessness Winnipeg website in April 2025. This ensures that the sector can access up-to-date data to guide activities aimed at preventing and reducing homelessness. The Community Advisory Board will also receive quarterly updates to facilitate ongoing collaboration and informed decision-making.	April 2025
The November 2024 Point-in-Time (PIT) Count data for Winnipeg will be released publicly in spring 2025 and made available on the End Homelessness Winnipeg website. The previous PIT Count report was widely cited across the homelessness sector, and the updated data is expected to provide valuable new insights to further inform homelessness reduction efforts.	April 2025
To enhance the Coordinated Access system, a third-party consultant is being engaged to follow up on a recent evaluation. Their focus will be on implementing quality improvement initiatives designed to optimize system performance and data reliability. These efforts are expected to lead to more robust data collection through the Coordinated Access process, ultimately increasing confidence in the accuracy and usability of local data for decision-making.	April 2025

6.3 Please describe how ongoing and meaningful collaboration between Indigenous and non-Indigenous partners has or will take place as your community works to meet the OBA minimum requirements. In communities where the Designated Communities and Indigenous Homelessness streams co-exist, collaboration with the IH-CE and I-CAB (where applicable) is expected.

End Homelessness Winnipeg (EHW) is the Reaching Home Community Entity for both the Designated and Indigenous funding streams and is an Indigenous-led organization. While Indigenous stream-funded projects are not required to use HIFIS for data collection, all Reaching Home-funded organizations in Winnipeg have either adopted HIFIS or are in the process of implementing it. This collective effort supports a data-driven approach to preventing and reducing homelessness.

Currently, approximately 60% of both Reaching Home staff and voting Community Advisory Board (CAB) members identify as Indigenous, and EHW is actively working toward increasing Indigenous representation to 75%.

Indigenous peoples are disproportionately represented among those experiencing homelessness in Winnipeg. To address this, Reaching Home provides funding to 12 Indigenous-led organizations, three of which run Housing First programs. These programs participate in Housing First Sector Leadership Meetings to share insights and best practices. Additionally, all nine Housing First programs collaborated on developing an Indigenous Cultural Assessment component for the standardized Housing First Fidelity Assessment tool. This process ensured cultural values were integrated into service delivery, making it more relevant and effective for Indigenous clients.

Winnipeg's Coordinated Access team is preparing to pilot the PATH Process, a culturally grounded process created by Indigenous experts to match individuals with services tailored to their needs. This approach will be introduced to both Indigenous and non-Indigenous Access Points, enhancing the overall delivery of Coordinated Access services and strengthening the inclusion of Indigenous

7. Official Language Minority Communities

The Government of Canada has a responsibility under the [Official Languages Act](#) to ensure that programs and services meet the needs of Official Language Minority Communities (OLMCs). Please describe the steps that you will take to ensure that the services funded under [Reaching Home](#) take the needs of the OLMCs into consideration, where applicable.

End Homelessness Winnipeg (EHW) is dedicated to addressing the information and service needs of Official Language Minority Communities (OLMCs) within the administration of Reaching Home. We are committed to ensuring equal access to the Reaching Home strategy by monitoring and responding to the demand for services in minority languages. To support this commitment, the Reaching Home team includes a French-speaking staff member.

EHW will continue to translate documents into French as needed and will assist sub-projects in accessing translation services or translating materials. This ensures that individuals at risk of or experiencing homelessness can access services in their preferred language, promoting inclusivity and equitable access.

Additionally, EHW will work collaboratively with the Community Advisory Board (CAB) and Housing Infrastructure and Communities Canada to ensure OLMC representation within the CAB whenever possible, further supporting the diverse needs of the community.

8. Community Advisory Board—Designated Communities/Territorial Homelessness

Note: You may list more than one name/organization for each sector, and you may list a name/organization in more than one sector, as applicable.

End Homelessness Winnipeg is the Community Entity for the Designated Communities/Territorial Homelessness and Indigenous Homelessness funding streams. Please see the Community Advisory Board membership list for both streams below in Section 9.

9. Community Advisory Board—Indigenous Homelessness

Note: You may list more than one name/organization for each sector, and you may list a name/organization in more than one sector, as applicable.

(Lines below can be removed where not applicable)

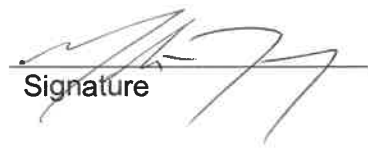
Sector	CAB Members
Infrastructure Canada (Ex-Officio Member)	Marjorie Soldevilla
Community Entity (Ex-Officio Member)	Janet Clark
Provincial/Territorial government (Ex-Officio Members)	Shannon Watson (Ex-Officio Member), Shana Menkis, Kenzie Caldwell (Ex-Officio Member)
Local/Municipal government (Ex-Officio Member)	Greg MacPherson
Indigenous government	
Individuals with lived experience of homelessness	Al Wiebe, Paula Thomas, Stefanie Einfeld
Indigenous Peoples, nations and organizations, Friendship Centres	Mark Fleming, Dana Riccio Arabe, Dawn Cumming, Karen Martin, Stefanie Einfeld, Brenda Mazur
Indigenous housing organizations	Stefanie Einfeld
Youth and/or child-serving organizations, including Child Welfare agencies	Mark Fleming, Dana Riccio Arabe, Dawn Cumming, Karen Martin
Organizations serving survivors of domestic violence and their families	Dana Riccio Arabe, Shana Menkis, Christina Maes Nino, Dawn Cumming
Seniors and senior-serving organizations	Dana Riccio Arabe, Paula Thomas, Karen Martin, Christina Maes Nino
Newcomers and newcomer-serving organizations	Shana Menkis, Christina Maes Nino, Al Wiebe, Dawn Cumming
The private sector	Al Wiebe
Police and correctional services	
Landlord associations and/or the housing sector	Mark Fleming, Christina Maes Nino, Al Wiebe, Stefanie Einfeld
Health organizations, including hospitals and other public health institutions, and organizations focused on mental health and addictions	Shannon Watson, Karen Martin, Paula Thomas, Shana Menkis, Dawn Cumming
Veterans Affairs Canada and/or Veterans-serving organizations	Brenda Mazur
Organizations serving individuals experiencing, or at risk of experiencing homelessness	Christina Maes Nino, Dana Riccio Arabe, Dawn Cumming
Other	Thomas Edwards (Ex-Officio) CE Director, Tanis Wheeler (Ex-Officio) CE Program Manager

Indigenous CAB Chairs or Co-Chairs (if applicable):

(If Community Plan is not a joint plan): I affirm that the above members of the Community Advisory Board have been engaged on the Coordinated Access and Outcomes-Based Approach sections of the attached Community Plan.

OR

(If Community Plan is a joint plan): I affirm that the above members of the CAB have reviewed the attached Community Plan, and that a majority of CAB members approve of its content.

<p><u>Mark Fleming</u> Name</p>	<p> Signature</p>	<p><u>2025/01/31</u> Date (YYYY-MM-DD)</p>
<p>_____ Name</p>	<p>_____ Signature</p>	<p>_____ Date (YYYY-MM-DD)</p>
<p>_____ Name</p>	<p>_____ Signature</p>	<p>_____ Date (YYYY-MM-DD)</p>