

Housing is Healthcare

End Homelessness
Winnipeg's
2020-2021 Annual Report



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Mission, Vision, Values and Mandate

Mission

To create lasting solutions with our community that prevent and end homelessness

Vision

A community where everyone has a home and the supports they need to belong

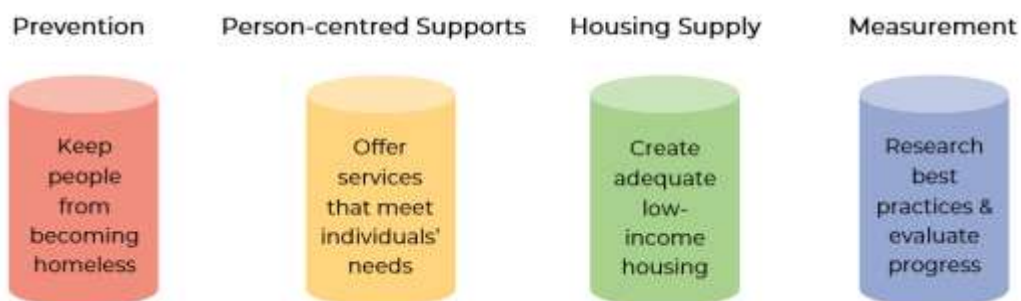
Values

- The UN's declaration that housing is a human right
- The UN Declaration on the Rights of Indigenous Peoples
- Truth and Reconciliation as a path to ending Indigenous homelessness
- Social inclusion and working to end all forms of discrimination and racism
- The voices of people with lived experience of homelessness
- People, organizations, sectors working together around a common vision and shared goals
- Integrity, accountability and transparency in all that we do
- End Homelessness Winnipeg is also guided by:
 - The principles of change and calls for justice in the National Inquiry into Missing and Murdered Indigenous Women and Girls' final report, [*Reclaiming Power and Place*](#)
 - The recommendations in the Manitoba Advocate for Children and Youth's report, [*A Place Where It Feels Like Home: The Story of Tina Fontaine*](#)
 - *Nii'Kaanaagnaa – Our Hopes and Dreams*, a strategic initiative to address First Nations homelessness

Mandate

End Homelessness Winnipeg receives its mandate from the [*10-Year Plan to End Homelessness in Winnipeg*](#), launched in 2014. The Plan includes distinctive elements:

- A Collective Impact model that calls for stakeholders to build a common agenda and engage in mutually reinforcing activities with continuous communication and backbone support
- A backbone organization to provide this support: End Homelessness Winnipeg
- Four Pillars:



Message from the CEO

Since joining End Homelessness Winnipeg in 2018, I have had the opportunity to observe progress made, and to consider next steps in our city's journey to ending homelessness. As I bid farewell to enter retirement, I reflect on our community's strengths and the road ahead.

The COVID-19 pandemic revealed, as never before, that housing is healthcare. A safe place to call home is essential to following public health recommendations. COVID-19 also made the crisis of homelessness more visible than before. With successive lockdowns and closures of public spaces and services, greater numbers could be seen taking refuge in parks and bus shelters.

In Spring 2020, End Homelessness Winnipeg convened more than 60 agencies across Winnipeg's homeless-serving sectors to develop a COVID-19 Response plan. The plan included physical distancing in emergency shelters, increased capacity in the shelter system, alternative isolation accommodations for those without a home, testing near emergency shelters and through safe, accessible transportation, access to food and hygiene, health supplies, and enhanced street outreach. As Community Entity for Reaching Home, End Homelessness Winnipeg invested more than \$10 million in federal COVID-19 emergency response funding toward these critical priorities and engaged with other funders to align our efforts. Thanks to the effectiveness of the plan, Winnipeg is one of the only major cities in Canada to have avoided a major outbreak of COVID-19 within its emergency shelter system as of April 2021.

COVID-19 highlighted the urgent need to address critical gaps in Winnipeg's housing supply, especially for low-income, low-barrier, and Indigenous-led housing. End Homelessness Winnipeg facilitated collaboration and engagement for promising models like Astum Api Niikinaahk – a tiny home village now under construction near Thunderbird House, grounded in Indigenous cultural values and designed to meet the self-identified needs of those experiencing unsheltered homelessness – as well as a transitional housing complex in development to support women and families fleeing violence and at risk of homelessness.

In closing, I want to express how honoured I have been to be part of this incredible organization for the past several years. End Homelessness Winnipeg continually strives to integrate the core values of Truth and Reconciliation and the rights of Indigenous peoples into the work of system transformation necessary for realizing the right to housing and for ending homelessness in our city. I wish to express my heartfelt thanks to the staff team that is supporting this collective, collaborative work with our partners. Thanks also to the Board of Directors for providing leadership and guidance along the way. And finally, a special thank you goes out to every organization and individual working with compassion, collaboration and commitment, to support our neighbours and relatives experiencing homelessness. Together, you can help ensure that each finds a path home.

Lucille Bruce



Message from the Chair

On behalf of End Homelessness Winnipeg's Board of Directors, I would like to extend appreciation, thanks and gratitude to the numerous frontline, homeless-serving workers and volunteers who provided valuable care, support, and compassion during a very difficult year. During a time of repeated and constant **messaging to "stay home" and to "social distance", frontline shelter and emergency resources have gone** above and beyond and should be recognized for their dedication. Comparable only to healthcare, fire protection and other emergency services, their contribution has indeed saved lives among one of the most vulnerable segments of our population. An additional area worth recognizing, that offers an added sense of hope, is within the homeless population itself: many individuals, experiencing countless hardships, continue to extend compassion, support, and kindness for one another. This kindness and love is observed in the protection and care among those experiencing homelessness: the sense of community and family is noticeable. Throughout Winnipeg, I have also observed many acts of kindness and generosity by the public, wherever opportunities for compassion have been presented: warm blankets, hot coffee, kind words, caring conversations and even smiles have an impact.

The COVID-19 pandemic has and will continue to increase the visibility of homelessness in Winnipeg. It is often the most vulnerable of populations who are impacted most during times of crisis. Although the full impacts are not yet known, as accurate data is gathered it will offer an opportunity to expand resources where results have been achieved. Areas where End Homelessness Winnipeg effectively supported the homeless-serving sector this past year included: distributing Reaching Home COVID-19 emergency response funds to service organizations; coordinating extreme weather responses; and communicating available **emergency resources**. **End Homelessness Winnipeg's Board of Directors continued** to govern through the 2020-2021 year through virtual meetings and electronic communication. I thank our Board of Directors for their commitment in support of our mandate.

Going forward, I believe there is a need for broader awareness of the realities of homelessness in Winnipeg: population characteristics, challenges, current strategies, and accomplishments. Although the pandemic and preventative resources remain priorities, we will need to determine what impacts the **pandemic will have on our city's broad** objectives and current strategies for preventing and ending homelessness.

On behalf of End Homelessness Winnipeg, I extend condolences and sympathy to all those who lost loved ones during this time of hardship.

Jason Whitford



Responding to COVID-19

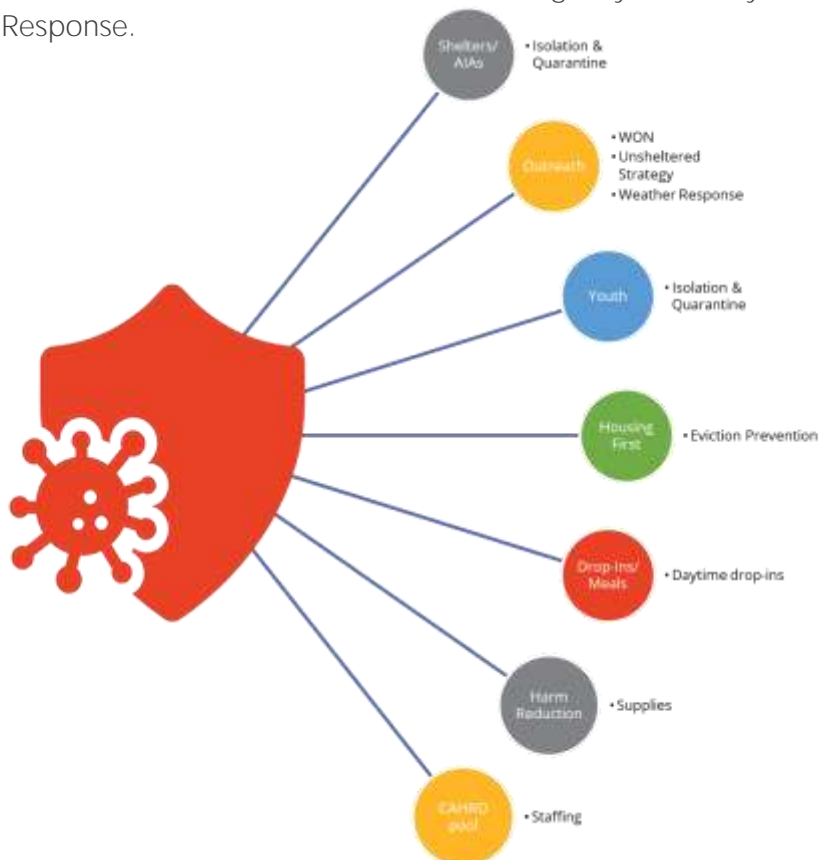
Winnipeg's Coordinated Response

Since March 2020, End Homelessness Winnipeg has convened a COVID-19 Response for the homeless-serving sector. More than 60 agencies in community, housing and health services work together to develop, implement, and monitor COVID-19 Responses for those experiencing homelessness. The plan initially included social distancing and increased capacity in emergency shelters; low-barrier alternative isolation accommodations (AIAs); testing near emergency shelters and through safe, accessible transportation; health, food and hygiene supplies; and enhanced street outreach. As the pandemic has evolved, so has the Response, to include a temporary staffing pool for homeless-serving agencies, an **expansion of AIAs during the pandemic's second wave**, and a shift in focus to housing, homelessness prevention, and vaccination.

The COVID-19 Response has helped to ensure a level of constant communication across the sector and the stabilization of support services delivered in ways that can protect the health and safety of those experiencing homelessness and the people who work with them. One example is the [COVID-19 Resources for Winnipeg's Homeless-Serving Sector](#) web page, which compiles the latest, most relevant guidance for service providers from Shared Health, the Public Health Agency of Canada, and other reliable sources, to help ensure all are informed about important, shared protocols for screening, testing, isolation and quarantine, prevention and vaccines.

As of April 2021, through 3 successive waves of the pandemic, Winnipeg is one of the only major cities in Canada to have averted a large-scale COVID-19 outbreak within its emergency shelter system, thanks to the effectiveness of this local Response.

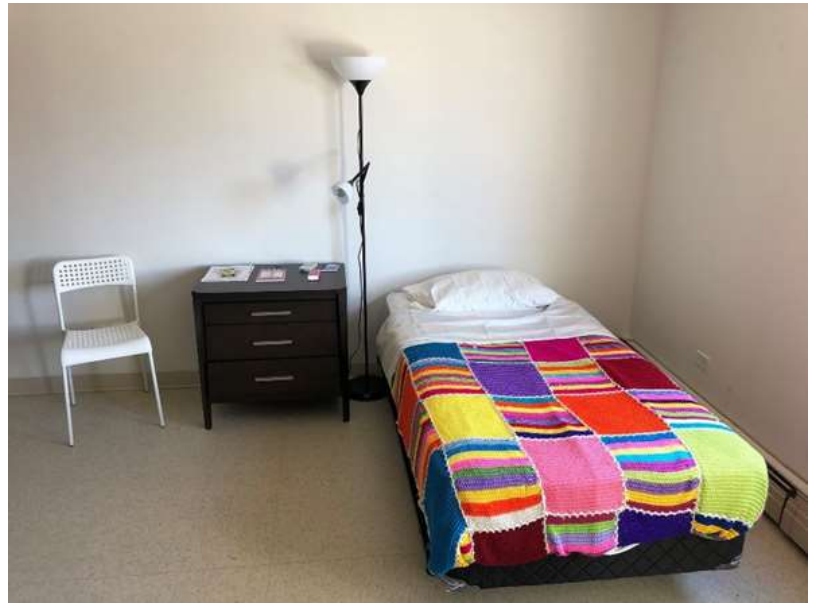
COVID-19 Response



AiAs

Established in the early days of the pandemic, AiAs proved to be one of the most effective and innovative responses to preventing the spread of the virus among people experiencing homelessness in Winnipeg. Specialized, low-barrier spaces for people experiencing homelessness and substance use concerns opened on April 9, 2020, thanks to partnership of Main Street Project, the WRHA, Manitoba Families and End Homelessness Winnipeg.

Partners came together extremely quickly to establish safe spaces with appropriate on-site staffing and supports for those who needed to isolate but faced barriers to doing so. In addition to daily wellness checks and walks, the specialized AiAs offer access to primary care physicians, on-site visits from paramedics, addictions supports, counselling and cultural supports, both virtually and in-person. AiAs played a **critical role during the province's fall 2020 wave of COVID-19**, when a second location was opened to safely accommodate increased demand, ensuring that anyone tested for or recovering from COVID-19 could do so safely, in private and supportive accommodations.



AiA photo supplied by Main Street Project

800+ PEOPLE
safely isolated
in specialized
AiAs, April
2020-2021



Supporting Unsheltered Winnipeggers

Kíkinanaw Óma Strategy

In June 2020, End Homelessness Winnipeg released the [Kíkinanaw Óma Strategy](#), created in collaboration among a group facilitated by End Homelessness Winnipeg, with representation from the City of Winnipeg, first responders, outreach workers, homeless-serving agencies and people with lived experience of homelessness. The name Kíkinanaw Óma can be translated as “This is our Home Here” from Cree. Elder Belinda Vandenbroeck gifted this name to the Strategy.



Kíkinanaw Óma

The Strategy offers context on unsheltered homelessness in Winnipeg and provides an overview of the work of the Kíkinanaw Óma Strategy group, which established an interim strategy to reduce unnecessary interactions with police while increasing trained and peer outreach supports for unsheltered Winnipeggers. Most importantly, the Strategy makes 6 key recommendations for supporting individuals experiencing unsheltered homelessness or living in encampments.

Since the release of the Strategy, rapid progress has been made on some of these recommendations, while barriers have emerged to the implementation of others. The COVID-19 pandemic increased urgency for addressing homelessness, building broad awareness that housing is healthcare. However, COVID-19 also increased the visibility of unsheltered homelessness in Winnipeg, as health concerns added to barriers some people face in accessing emergency shelters, and as “hidden” homelessness arrangements, such as couchsurfing, were forbidden under public health orders.

Progress on Kíkinanaw Óma Strategy recommendations to April 2021

RECOMMENDATION	PROGRESS
1. Create Housing	<ul style="list-style-type: none">• 110 units in development through Rapid Housing Initiative and Astum Api Niikinaahk• Provincial support for 70 supportive recovery units, 47 units for people exiting homelessness, 50 units for families fleeing violence
2. Increase income supports	<ul style="list-style-type: none">• CMHB to provide increased supports for up to 3,300 renters• 2021 Manitoba budget increased non-EIA Rent Assist to 80% of median market rent for private market rentals
3. Implement Coordinated Access	<ul style="list-style-type: none">• End Homelessness Winnipeg is facilitating co-creation of the system to be in place by March 2022
4. Enhance Outreach	<ul style="list-style-type: none">• 3, 24/7 teams were in operation as of March 31, 2021, as well as 10-12 additional teams on other schedules
5. Open Additional 24/7 Safe Spaces	<ul style="list-style-type: none">• Velma’s House and Sscope opened their doors; WE24, Tina’s Safe Haven, and Rossbrook House increased their hours
6. Continue the Interim Strategy and Rights-Based approach during implementation of all other recommendations	<ul style="list-style-type: none">• The Kíkinanaw Óma strategy group continues to meet, working to improve communications and data flow for the interim strategy, and to increase awareness of and engagement with strategy recommendations through events, social media, and news coverage.

Velma's House

Velma's House Safe Space opened in March 2021. Named for Velma Orvis, who worked closely with the community until her passing in 2020, it is a space for women to access a variety of supports like healthy meals, emergency clothing, cultural programming, and counseling from women with lived experience.

Velma's House has quickly become a vital space in the community, with hundreds of women walking through the doors since opening day. One of these women came to Velma's House with nothing but the clothing she was wearing, suffering from a broken leg. She had nowhere to go, and said she felt hopeless and scared. The staff team spent the day with her, identifying her most urgent needs and helping her create a plan. She left Velma's House after securing a shelter space, and told the team she felt like a different person. Relief, hope, and a sense of belonging replaced her previous feelings of fear.

Reaching Home funding has assisted Velma's House to do this important "heart work" in our community. Velma's House has plans to scale up its operations in 2021-2022 to be open 24/7, responding to a key recommendation of the Kíkinanaw Óma strategy as well as the National Inquiry into Missing and Murdered Indigenous Women and Girls' final report, *Reclaiming Power and Place*.



Velma's House

Preparing for Weather Extremes

Extreme Weather Response Plan

Since 2016, End Homelessness Winnipeg facilitates the Extreme Weather Response Committee, coordinating strategies to keep those without a home safer during extreme weather. The committee's members include representatives from emergency shelters, drop-in spaces, outreach teams, City departments, Health services and Environment and Climate Change Canada.

In addition to coordinating Extreme Weather Response Plans, the committee meets regularly to identify and address emerging challenges posed by extreme weather and to coordinate and communicate information on risk prevention, responses, sheltering locations and outreach services.

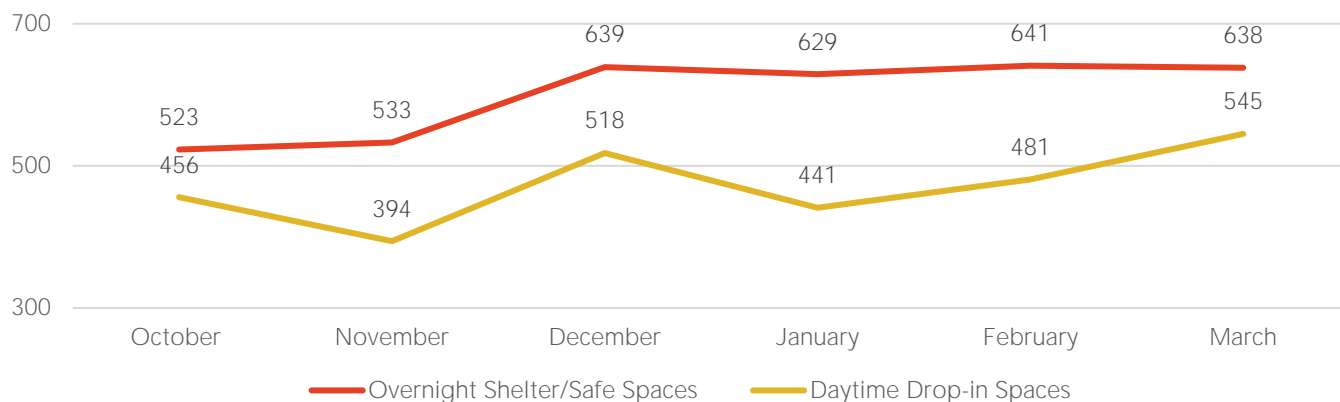
In 2020-2021, the Committee expanded its membership and adapted its planning to develop a [*Winter Weather Response*](#) that could address the co-occurring risks of COVID-19 and winter hazards. The Committee tracked capacity across daytime drop-in and overnight sheltering sites, and monitored occupancy, to help ensure spaces were available across the system throughout the cold season.



Winter Weather Response

COVID-19 concerns added to the barriers some people face in accessing congregate indoor settings like emergency shelters and drop-ins. As well, most low-barrier overnight spaces (those that welcome people regardless of substance use status) reached capacity in the winter months. This heightened the importance of AIAs and street outreach teams, which offered different ways of meeting individuals where they are at, to support them in keeping safer.

Overnight Shelter/Safe Space and Daytime Drop-In Capacity, October 2020-April 2021



*Numbers do not include additional 13 family emergency and 73 family violence shelter spaces

Collaboration in Action

When [the heating system broke down at Just a Warm Sleep](#) overnight shelter one frigid February night, some Extreme Weather Response partners came together within an hour to safely transport more than two dozen people to a temporary pop-up shelter hosted by Salvation Army. Spence Neighbourhood Association's WE24 safe space and Main Street Project's outreach team provided vans to help safely move individuals from the Just a Warm Sleep site to the pop-up location.



Just A Warm Sleep

Reaching Home

COVID-19 Emergency Response Funding

Since 2019, End Homelessness Winnipeg serves as Community Entity for Reaching Home, administering federal homelessness funding locally. In 2020-2021, Reaching Home COVID-19 emergency funding was distributed to organizations providing services for those experiencing or at risk of homelessness. Through the COVID-19 Response, End Homelessness Winnipeg had the opportunity to work with many new partners across sectors, toward a common goal of protecting those without homes during the pandemic. Due to public health orders requiring physical distancing, many organizations could not accommodate the usual numbers of people that typically access their services. There was an urgent need to increase access to basic needs like hygiene, clothing, food, and shelter to protect **people's** health and safety and to reduce the risk of transmitting COVID-19.

Additional emergency shelter space was created so that people accessing emergency shelters could physically distance. Funding was provided to support the opening of a testing site at Thunderbird House, located near adult emergency shelters, as well as AIAs and safe transportation for people needing to isolate while awaiting test results or after testing positive. Despite the housing challenges posed by pandemic health restrictions, 760 people were supported to secure housing in 2020-2021 through Reaching Home-funded programs. Reaching Home COVID-19 emergency funding also provided \$3.9 million in capital resources to support two initiatives - Memengoo and Astum Api Niikinaahk - creating new housing options for youth and for unsheltered adults.

Reaching Home Funding Investments, 2020-2021

FUNDING STREAM	TOTAL INVESTMENTS
COVID-19 Emergency Funding, Indigenous Stream	\$5,157,984
COVID-19 Emergency Funding, Designated Stream	\$5,751,464
Reaching Home Core Funding, Indigenous Stream	\$4,410,000
Reaching Home Core Funding, Designated Stream	\$5,021,335

Increased Outreach Supports

COVID-19 made homelessness more visible in Winnipeg, as some people without homes hesitated to access congregate indoor spaces like shelters and drop-ins due to health concerns, while others found themselves unable to stay temporarily with family, friends, or acquaintances due to public health orders restricting houseguests.

In addition to AIAs and housing initiatives, Reaching Home supported an expansion of street outreach to meet people where they were at and assist them with basic needs, sheltering options and health information. Thanks in part to Reaching Home, Main Street Project and St. Boniface Street Links were able to increase operations to 24/7 during the winter months. Once the newly launched Downtown Community Safety Partnership scaled up its operations, this meant that three teams of trained and peer outreach workers were available around the clock and across the city, in addition to a dozen other mobile teams operating on varied schedules.

More than simply addressing immediate needs for food and clothing, many of these teams build relationships with individuals to support pathways to housing, through service referrals and case work. While barriers continue to exist in terms of lack of appropriate housing supply and wait times for access to income **supports and other services, Winnipeg's outreach workers, many of whom have lived experience of homelessness themselves, provide a vital lifeline to unsheltered Winnipeggers during the pandemic.**



Outreach photo supplied by Main Street Project

Advancing 7 Community Targets

In addition to the critical COVID-19 Response work required by successive waves of the pandemic, End Homelessness Winnipeg continued to advance and monitor progress on the 7 Community Targets for reducing homelessness outlined in the [5-Year Plan for 2020-2025](#).

End Homelessness Winnipeg will collaborate with homeless-serving sectors and all levels of government to advance and measure progress toward the following 7 Targets by 2025:

CREATE



1,340 additional housing units
based on identified local housing needs

HOUSE



1,519 people
experiencing absolute homelessness or
provisionally housed

REDUCE



Indigenous overrepresentation in
emergency shelters by **50%**

SHORTEN



lengths of stays in emergency shelters
so that **92%** are less than 10 days

ELIMINATE



Entries to homelessness among
released inmates and youth who are in
CFS care or disengaging from school

EXPAND



Use of HIFIS to **45** homeless-serving
organizations and programs as part of a
coordinated access system

PREVENT



90% of those served by coordinated
access from re-entering homelessness

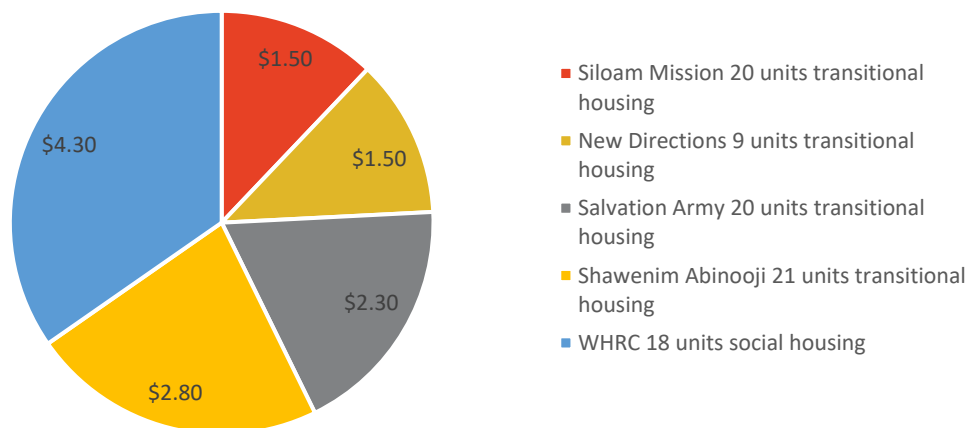


1. Creating Housing

Rapid Housing Initiative

The Government of Canada, through the Canada Mortgage and Housing Corporation, launched the Rapid Housing Initiative in October 2020. Initial funding for this program was \$1 billion to address urgent housing needs of vulnerable Canadians in the context of COVID-19, through the rapid construction of affordable housing. Round 1 delivered funding under two streams: Major Cities and Projects. Under the Major Cities Stream, the Rapid Housing Initiative expedited funds to municipalities including the City of Winnipeg. For the Projects Stream, applications were submitted via a web portal. Through the Major Cities Stream, the City of Winnipeg administered \$12.5 million of federal funds to support five projects containing a total of 88 new affordable housing units. End Homelessness Winnipeg provided backbone supports to community organizations preparing applications for the city's call for proposals.

Rapid Housing Initiative 2020 Major Cities Stream Investments in Winnipeg (millions)



Astum Api Niikinaahk

Further affordable housing initiatives in Winnipeg were announced in early 2021. These include Astum Api Niikinaahk, EllenRoss Community Housing, Riverwood House, and Raising the Roof's first Reside Project in Winnipeg, which will collectively create an additional 112 units of permanent supportive housing.

In September 2020, Elders, service providers, and people experiencing homelessness gathered at the site of a former encampment for a sacred fire, pipe ceremony and songs led by the Buffalo Gals, in recognition of those who had made the land their home. Residents of the former encampment were engaged in visioning for a new housing initiative that would meet their self-identified needs. Many spoke about groups of small cabins or tiny homes, located close to services and cultural supports.



Buffalo Gals

Astum Api Niikinaahk (Come Sit at Our Home) brings to life this vision by transforming the area around Winnipeg's Circle of Life Thunderbird House into a housing community. Led by Ma Mawi Wi Chi Itata Centre with support from local Indigenous organizations including End Homelessness Winnipeg, the community will host 22 low-barrier tiny homes, with a shared lodge that will include a clinic run by Aboriginal Health and Wellness Centre, kitchen and dining areas, a cultural space, and laundry. The lodge will be staffed with trauma-informed helpers to provide 24/7 supports and outreach to residents and the surrounding community.

The design and operating model are grounded in Indigenous values and informed by the clan system, focused on building, and sustaining, good relations through communal living and interdependence. Operations and programming will be run collaboratively, informed by an Elders Circle and people with lived experience of unsheltered homelessness. Astum Api Niikinaahk will welcome its first residents in early 2022.



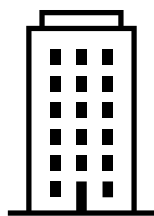
Astum Api Niikinaahk

2. Housing People

Temporary Housing for Women & Youth

[*Here and Now: The Winnipeg Plan to End Youth Homelessness*](#) and [*Connecting the Circle: A Gender-Based Strategy to End Homelessness In Winnipeg*](#) highlighted distinct challenges faced by youth, women and non-binary people experiencing homelessness. These include a lack of specialized services to meet their specific needs; a higher risk of sexual exploitation; and a greater likelihood of hidden homelessness. In the context of COVID-19, these distinct challenges required innovative responses.

With support from Reaching Home, local women's and youth organizations including Resource Assistance for Youth, WE24, West Central Women's Resource Centre and Ma Mawi Wi Chi Itata Centre were able to partner with a downtown hotel to provide emergency housing for individuals experiencing homelessness. These accommodations allowed women and youth to safely isolate in a private room while supported with meal delivery, WiFi, on-call outreach, and on-site security supports. Most importantly, housing services assisted individuals in the transition from a temporary hotel to more permanent housing. Within a few months, dozens of women, nonbinary people, and youth were able to benefit from this shared effort on their journey to housing, while keeping safer during the pandemic.



173 people received temporary emergency hotel stays thanks to Reaching Home

67 people were permanently housed from their hotel stay

From Temporary Shelter to Permanent Housing for Women

West Central Women's Resource Centre was one organization that received Reaching Home funding to provide temporary shelter for women in a downtown Winnipeg hotel. In February and March 2021 alone, 27 women were supported through this initiative, and 18 of them were connected to permanent housing. Having the hotel as an option helped women to stay safer during the pandemic, by offering a secure and private place to isolate. The hotel also provided a stable location and timeframe for staff to connect and build relationships with women in need of housing, allowing them to assist in connecting women to income and housing supports more effectively. Having a place to stay, so that they did not need to struggle to meet their basic needs each day, helped these women on their path to stable housing.

3. Reducing Indigenous Overrepresentation in Emergency Shelters

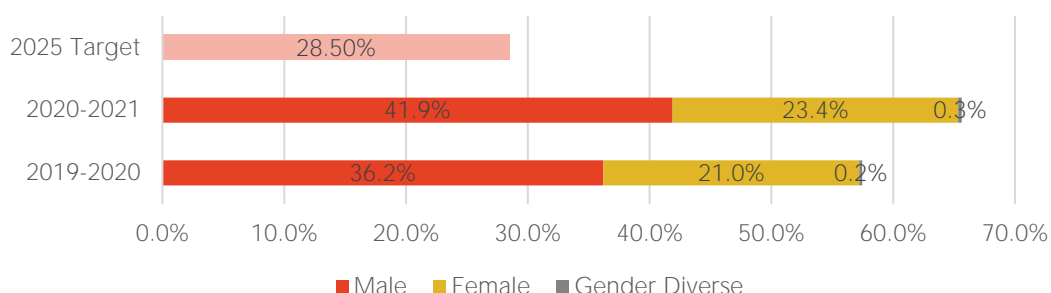
Indigenous-Led Housing for Women and Children

End Homelessness Winnipeg is working alongside Wahbung Abinoonjiig as they prepare to sponsor manage 50 units of social housing through Manitoba Housing for children and their families who have experienced violence. Wahbung Abinoonjiig, "Children of Tomorrow," is an Indigenous organization established in 1994 with a mission to empower families to break the cycle of violence, through opportunities for holistic healing and culturally appropriate teachings in a safe and nurturing environment. The organization currently works with women and their families who are experiencing or at risk of homelessness and in need of safe and affordable housing. The sponsor managed units will help Wahbung Abinoonjiig to meet this need, while also providing culturally appropriate programming and supports to residents.



Wahbung Abinoonjiig

Percentage of Indigenous Shelter Clients by Gender Identity



*Clients do not always self-identify as Indigenous, so changes in unique counts could be attributed to changes in self-reporting. Unique records where Indigenous Status was recorded as "Unknown" were excluded from the Total Unique Client count for this calculation.

*The maximum representation of self-identified Indigenous clients in Emergency Shelters should be less than or equal to 28.5% (half of the baseline of 56.9%). A reduction in over-representation is associated with successful transitions into housing.

New Housing to Support Family Healing and Reunification

End Homelessness Winnipeg is partnering with Wahbung Abinoonjiiag to develop a new, 26-unit transitional housing complex for women and children who have experienced violence and are experiencing or at risk of homelessness. The building will provide homes and culturally relevant supports for 80 individuals. Most units will have 3- or 4-bedrooms, to support family reunification and prevent child apprehensions due to overcrowding or unsuitable housing size. On-site services will include housing loss prevention and cultural programming, as well as person-centred supports **provided in collaboration by a collective of women's and Indigenous organizations.** Staff will work with each family to develop a long-term plan for transitioning to safe, permanent, affordable housing. Common areas of the building will promote peer mentorship, group programs, child minding, and cultural ceremonies. Construction is expected to begin in Spring 2022, with the first residents moving in by Spring 2023.



Wahbung Abinoonjiiag Housing Initiative

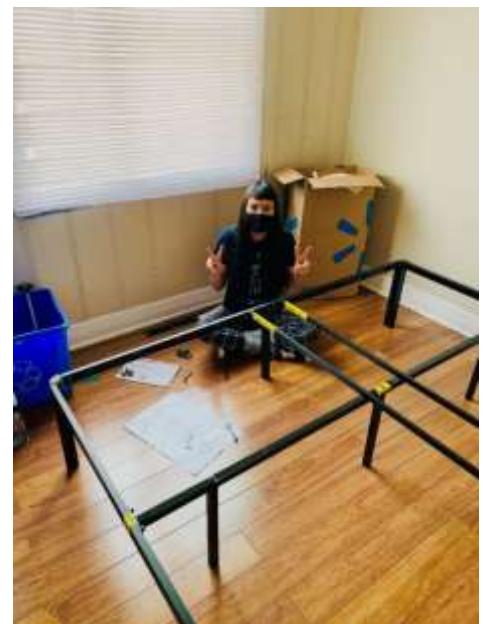
4. Shortening Shelter Stays

MYS Shelter Diversion Program

At the beginning of the pandemic, the MYS Youth Resource Centre (YRC) observed an increase of youth 18-21 years old who had been experiencing hidden homelessness and suddenly had no place to stay. Most of these youth had been couchsurfing or staying temporarily as guests of family, friends, and acquaintances, and so had been asked to leave after COVID-19 public health orders placed restrictions on houseguests.

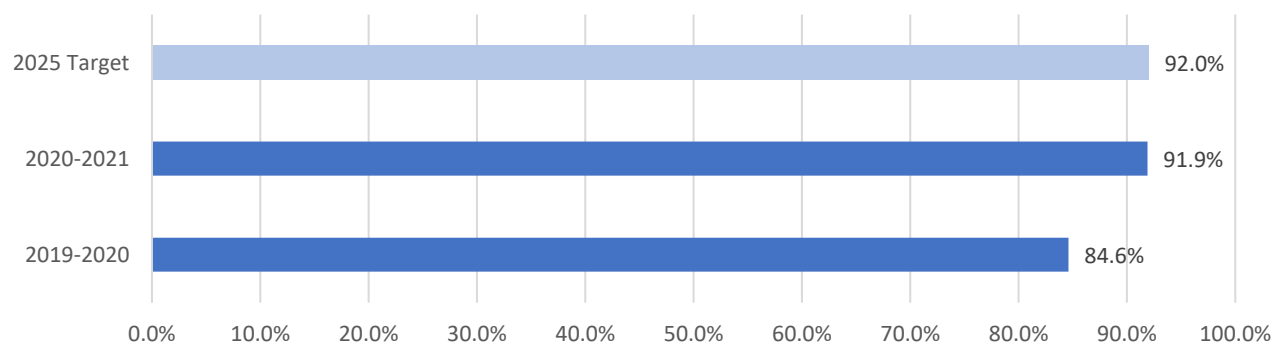
In response to this increased demand, the YRC initially expanded the number of these older youth it provided shelter for. It soon became apparent that these youth faced barriers to securing housing in the context of COVID-19. Their previous arrangements were not allowed under public health orders, but local housing support services faced new challenges to viewing places, landlord engagement, and setting up new homes due to public health restrictions. These older youth thus had few options other than staying at the YRC or moving to a larger, adult emergency shelter.

With support from Reaching Home, the YRC was able to develop a rapid rehousing program oriented to older youth, providing wrap-around supports to help them exit the emergency shelter system and transition from hidden homelessness to housing.



MYS Staff

Length of Stays in Adult Shelters: Percentage of Stays Less than 10 Consecutive Days



*Stays at one or more Shelters represents the number of stays with a given length, not the number of individuals with stays of that length. Shelters include Main Street Project, Siloam Mission and Salvation Army emergency shelters as well as Salvation Army family shelter and transitional housing. Shorter Shelter Stays are associated with successful transitions into housing.

Siloam Mission Rapid Rehousing

During the pandemic, Siloam Mission received Reaching Home funding for a Rapid Rehousing project. Observing a gap in services for people new to shelter, who did not express complex needs but required help finding and settling into housing, Siloam hired a Rapid Rehousing Program Coordinator to work with them on finding and securing housing. 26 people were connected to housing and provided with short term supports needed to stabilize in their new homes. The program helped to shorten shelter stays, preventing chronic experiences of homelessness. The program also increased access to private housing options during the pandemic, when “staying home” was a fundamental precaution to help prevent the spread of COVID-19.

5. Eliminating Entries to Homelessness from Institutions and Systems

Shawenim Abinoojii Memengoo Program

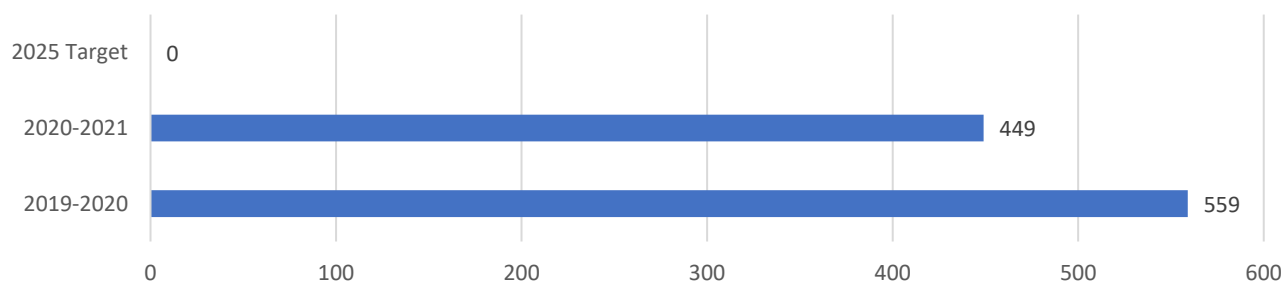
“Memengoo” is the Anishinaabe word for butterfly. Butterfly survives a metamorphosis through cycles of nurturance and protection, supporting their ability to develop skills and strength, resulting in the ability to spread their wings and fly. The Memengoo Program at Shawenim Abinoojii provides support to Indigenous youth, aged 18 to 25, who are in and from Child and Family Services (CFS) care. The program is designed to support youth as they move into adulthood, nurturing their special gifts and talents, while supporting them to learn life skills.

With the support of the Rapid Housing Initiative and Reaching Home, Shawenim Abinoojii recently purchased an abandoned building in the North Point Douglas community of Winnipeg. Construction is underway to create affordable housing for youth and young adults, including young families, affected by the Child Welfare System. The goal is to welcome young residents by 2022.



Building to be redeveloped

Adults with Emergency Shelter Stays who were Discharged from Institutions/Systems



*Chart displays Total Stays at Emergency Shelters where “Reason for Service” was Release/Discharge from Corrections, Agency Placement (CFS), or Treatment (Medical, Psychiatric, Other)

*A Stay is defined as a minimum 4 hour overnight stay between 7pm-7am

*Limitations: People do not always disclose reason(s) for staying at a shelter; only one selection was allowed although there may be multiple reasons for service; information was not always captured when clients booked in quickly; staff usage of this field is increasing, which could appear as an increase in the number of people discharged from institutions/systems

*People whose Reason for Service was “Unknown/Did Not Ask” were not included in the chart

*Shelters include Main Street Project, Siloam Mission and Salvation Army emergency shelters as well as Salvation Army family shelter and transitional housing.

Supporting Community Reintegration for Women

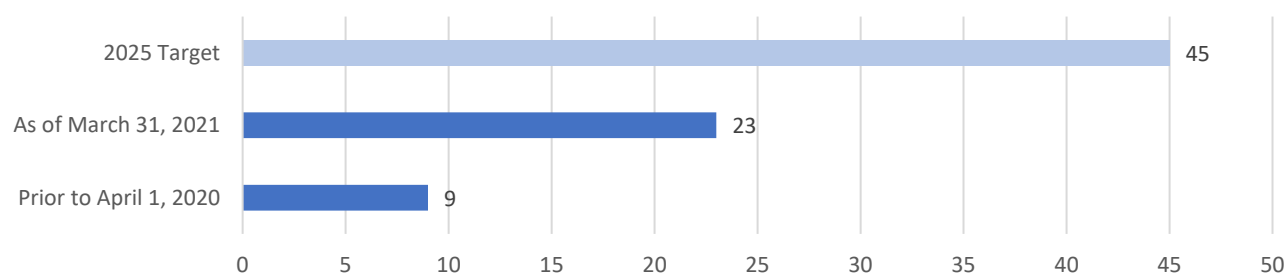
Despite enormous challenges for women released from Headingly Women’s Correctional Centre during COVID-19, progress was made on efforts to improve their access to housing upon discharge, after a 2019 survey at the institution found more than 80% of participants had no housing when released. At the time, staff had no established relationships with housing support programs. As of April 2021, these relationships are being built by staff to help improve housing options upon discharge. A new process has streamlined intake for Employment and Income Assistance, so women are able to access income needed to secure housing more quickly upon release. A new income tax clinic helps to ensure women have the opportunity to complete their taxes and receive proof of income prior to release, addressing another significant barrier to housing. Future plans involve establishing and formalizing more relationships with housing services, and streamlining access to identification, such as birth certificates and social insurance numbers, so that women are better prepared for a fresh start upon release.

6. Expanding HIFIS

Partnering with Manitoba Association of Women’s Shelters

The Homeless Individuals and Families Information System (HIFIS) is a data collection and case management system designed to better support understanding and collaboration. HIFIS allows multiple providers to access real-time data and collaborate through a community-wide system accessible from the web. End Homelessness Winnipeg oversees Winnipeg’s HIFIS system since 2019. In collaboration with Manitoba Association of Women’s Shelters and Manitoba Status of Women, Family Violence Program, End Homelessness Winnipeg’s HIFIS Team has begun working with domestic violence shelters to support the use of HIFIS as a shared information system to meet their unique needs. HIFIS provides the opportunity for these organizations to securely share information between sites across Manitoba as they provide vital supports for survivors and families.

Total Number of organizations onboarding to HIFIS



Supporting COVID-19 Tracking and Communication

The HIFIS Team at End Homelessness Winnipeg has supported providers using HIFIS to address emerging needs created by the COVID-19 pandemic. At the onset of the pandemic, team members were able to quickly transition to training and supporting organizations that now needed to use HIFIS while working remotely. Customized reports and workflows were designed to address COVID-19 related issues and to track positive test results within the unsheltered and unhoused community. Modules were developed to support **people's immunization** process, tracking vaccine appointments and brands. Contact tracing reporting was also developed to assist with identifying community members who may have inadvertently been exposed to an individual with COVID-19. COVID-19-specific Bulletins and monitoring Watch Concerns between various agencies were developed to support timely communication between organizations for those at risk of contracting the virus. The specialized AIAs were quickly and seamlessly integrated into HIFIS to accommodate stays and determine bed availability and occupancy. The use of HIFIS has allowed for rapid access to up-to-date information on the pandemic, to better serve community members and providers.

7. Implementing Coordinated Access

Reaching Home requires all communities receiving Designated Stream funding to implement a Coordinated Access system by March 2022. As the Community Entity for Reaching Home, End Homelessness Winnipeg is working with community stakeholders to support the co-creation and implementation of Coordinated Access. Reaching Home defines Coordinated Access as a process by which people experiencing or at-risk of homelessness are directed to community-level access points, where trained workers use a common assessment tool to evaluate need, prioritize them for housing support services and then help match them to available housing resources.

Winnipeg's Coordinated Access journey began in 2019-2020 with three community engagement sessions of diverse stakeholders. In Fall 2020, feedback shared at these engagements shaped the formation of an Advisory Committee, established to develop a governance structure for the Coordinated Access system. The resulting governance structure provides a framework for co-creation, planning, implementation and monitoring of Coordinated Access.



Financial Report

Deloitte.

Deloitte LLP
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Independent Auditor's Report

To the Board of Directors of
End Homelessness Winnipeg Inc.

Opinion

We have audited the financial statements of End Homelessness Winnipeg Inc. (the "Organization"), which comprise the statement of financial position as at March 31, 2021, and the statements of revenue and expenditures and changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants

July 29, 2021
Winnipeg, Manitoba

END HOMELESSNESS WINNIPEG INC.
Statement of Revenue and Expenditures and Changes in Fund Balances
Year Ended March 31, 2021

	2021						2020
	General Fund	Community Entity Fund	Housing Benefits Fund	Housing Supply Fund	Capital Asset Fund	Total	Total
REVENUE							
Grants (Note 3)	\$ 850,000	\$ 20,340,783	\$ -	\$ -	\$ -	\$ 21,190,783	\$ 10,298,835
Other funding (Note 4)	139,077	-	-	-	-	139,077	150,505
Interest revenue	-	-	-	-	-	-	274
	989,077	20,340,783	-	-	-	21,329,860	10,449,614
EXPENDITURES							
Community Investment (Note 5)	1,116,840	-	-	-	-	1,116,840	565,070
Reaching Home: Designated Communities	-	2,982,914	-	-	-	2,982,914	3,041,471
Non-Indigenous Organizations	-	452,963	-	-	-	452,963	673,420
Indigenous Organizations	-	3,780,865	-	-	-	3,780,865	4,000,589
Reaching Home: Indigenous Homelessness	-	3,850,285	-	-	-	3,850,285	-
COVID-19 Support	-	2,240,440	-	-	-	2,240,440	-
Reaching Home: Designated Communities	-	-	-	-	-	-	-
Reaching Home: Indigenous Homelessness	1,116,840	13,307,467	-	-	-	14,424,307	8,280,550
Operations and administration							
Salaries and benefits	113,686	800,556	13,004	-	-	927,246	908,817
Office expenses	41,907	41,991	8,042	-	-	91,940	121,589
Lease and leasehold improvements	33,519	44,253	1,870	-	-	79,642	114,089
Supplies	-	19,413	-	-	-	19,413	80,019
Computer hardware and software support	12,309	-	6,472	-	-	18,781	12,051
Conferences and travel	2,514	18,661	-	-	-	21,175	31,739
Professional fees							
Audit and legal fees	28,228	-	-	-	-	28,228	19,837
Administrative professional fees	22,500	77,461	3,545	-	-	103,906	151,742
Insurance	3,555	2,089	-	-	-	5,644	5,006
Advertising	-	128	-	-	-	128	1,828
Amortization of capital assets	-	-	-	-	50,496	50,496	22,171
	258,218	1,004,552	33,333	-	50,496	1,346,599	1,458,688
TOTAL EXPENDITURES	1,375,058	14,312,019	33,333	-	50,496	15,770,906	9,749,438
OTHER REVENUE (EXPENSES)							
Coordinated Access	132,573	(132,573)	-	-	-	-	-
Homeless Individuals and Families Information System	480,567	(480,567)	-	-	-	-	-
Astum Api Nikiinaahik - The Village	75,463	(75,463)	-	-	-	-	-
COVID-19 funding administration	161,504	(161,504)	-	-	-	-	-
	850,107	(850,107)	-	-	-	-	-
EXCESS (DEFICIENCY) OF REVENUE							
OVER EXPENDITURES FOR THE YEAR	464,126	5,178,657	(33,333)	-	(50,496)	5,558,954	700,176
FUND BALANCES, BEGINNING OF YEAR	253,654	583,390	-	-	82,314	919,358	219,182
INTERFUND TRANSFERS (NOTE 10)	(435,515)	-	-	400,000	35,515	-	-
FUND BALANCES, END OF YEAR	\$ 282,265	\$ 5,762,047	\$ (33,333)	\$ 400,000	\$ 67,333	\$ 6,478,312	\$ 919,358

END HOMELESSNESS WINNIPEG INC.
Statement of Financial Position
March 31, 2021

	2021						2020
	General Fund	Community Entity Fund	Housing Benefits Fund	Housing Supply Fund	Capital Asset Fund	Total	Total
ASSETS							
Cash	\$ 378,118	\$ 8,324,811	\$ -	\$ -	\$ -	\$ 8,702,929	\$ 1,980,403
Accounts receivable	87,168	1,119,309	485	-	-	1,206,962	87,489
Due from Community Entity Fund	406,792	-	-	-	-	406,792	78,948
Due from Housing Benefit Fund	23,926	10,861	-	-	-	34,787	-
Due from General Fund	7,661	1,584	969	400,000	-	400,000	-
Prepaid expenses	903,665	9,456,565	1,454	400,000	-	10,761,684	2,168,611
	-	-	-	-	67,333	67,333	82,314
CAPITAL ASSETS (Note 6)	\$ 903,665	\$ 9,456,565	\$ 1,454	\$ 400,000	\$ 67,333	\$ 10,829,017	\$ 2,250,925
LIABILITIES							
Accounts payable and accrued liabilities	\$ 201,660	\$ 63,421	\$ -	\$ -	\$ -	\$ 265,081	\$ 255,744
Deferred revenue	19,740	-	-	-	-	19,740	26,240
Due to General Fund	-	406,792	10,861	-	-	417,653	78,948
Due to Community Entity Fund	-	-	23,926	-	-	23,926	-
Due to Housing Supply Fund	400,000	-	-	-	-	400,000	-
Project holdbacks payable (Note 7)	-	3,224,305	-	-	-	3,224,305	970,635
	621,400	3,694,518	34,787	-	-	4,350,705	1,331,567
COMMITMENTS (NOTE 8)							
FUND BALANCES							
General Fund	282,265	-	-	-	-	282,265	253,654
Community Entity Fund (Note 9)	-	5,762,047	-	-	-	5,762,047	583,390
Housing Benefit Fund	-	-	(33,333)	-	-	(33,333)	-
Housing Supply Fund	-	-	-	400,000	-	400,000	-
Capital Asset Fund	-	-	-	-	67,333	67,333	82,314
	282,265	5,762,047	(33,333)	400,000	67,333	6,478,312	919,358
	\$ 903,665	\$ 9,456,565	\$ 1,454	\$ 400,000	\$ 67,333	\$ 10,829,017	\$ 2,250,925

APPROVED ON BEHALF OF THE BOARD


 Crystal Laborero, Vice Chairperson


 Phil Chiappetta, Audit Committee Chairperson

Governance, Leadership & Engagement

CEO Bids Farewell

In April 2021, shortly after the start of the 2021-2022 fiscal year, End Homelessness Winnipeg President and CEO Lucille Bruce informed the Board of Directors and staff of her plans to retire in the summer, following 3.5 years of transformative leadership.

Lucille joined End Homelessness Winnipeg in January 2018. Over the next few years, she stewarded transformational change, transitioning End Homelessness Winnipeg to become an Indigenous organization, with predominantly Indigenous staff and board members reflective of the population impacted by homelessness in Winnipeg; as well as Community Entity for Reaching Home, administering federal homelessness funding locally. Her collaborative leadership ensured inclusion of Indigenous people and Lived Experience at all levels of the organization's work, and successful coordination of a COVID-19 Response for Winnipeg's homeless-serving sector. She also spearheaded partnerships for Astum Api Niikinaahk and other innovative, Indigenous-led housing initiatives to address critical gaps in the city's housing continuum.

Lucille's work with End Homelessness Winnipeg caps a career-long commitment to Indigenous-led approaches for housing and healing. She previously served as Executive Director of the Native Women's Transition Centre; Executive Director of Village Clinic; and Interim Chairperson of the Manitoba Urban Native Housing Association. From 2009-2013, she was the Indigenous Co-Site Coordinator for Winnipeg as part of the Mental Health Commission of Canada's At Home/Chez Soi Project, which localized Housing First from an Indigenous perspective to address Urban Indigenous homelessness. On behalf of End Homelessness Winnipeg's Board and Staff, Gitchi Miigwetch Lucille!



Lucille Bruce

Boards, Committees and Collaborative Tables

Miigwetch, Maarsii, Thank you to all who participated in End Homelessness Winnipeg's governance and Collective Impact efforts in 2020-2021:

Board of Directors

Allan Fineblit, Director
Carolyn Ryan, Director
Cindy Fernandes, Director
Crystal Laborero, Vice Chair
Helen Robinson-Settee, Director
Herb Peters, Director
Jason Whitford, Chair
Kim Puhach, Director
Lesley Lindberg, Secretary
Marion Cooper, Director
Phil Chiappetta, Treasurer
Rocky Dhillon, Director
Ross McGowan, Director
Sharon Kuropatwa, Director
Susan Lewis, Director
Tammy Christensen, Director

Board of Directors Audit Committee

Cindy Fernandes
Phil Chiappetta, Chair
Rob Magnusson

Board of Directors Governance Committee

Allan Fineblit, Chair
Jason Whitford
Marion Cooper

Community Advisory Board for Reaching Home

Al Wiebe, Vice Chair
Brian Campbell
Carly Duboff, Manitoba Housing ex-officio
Christina Maes Nino
Dana Riccio Arabe
Dinah Collins, Service Canada ex-officio
Dodie Jordaan
Janet Clark, End Homelessness Winnipeg ex-officio
Karen Martin
Mark Fleming, Chair
Noah Yauk, City of Winnipeg ex-officio
Pat Olafson
Paula Thomas
Selena Kern
Shana Menkis
Shannon Watson, WRHA ex-officio
Tammy Wolfe
Vanessa Gamblin

Coordinated Access Advisory Committee

Adrienne Dudek, Main Street Project
Belinda Vandenbroeck, Elder
Carlos Clark, Manitoba Justice
Carly Duboff, Manitoba Housing
Charlotte Nolin, Knowledge Keeper
Corrine Warkentin, Community Support
Diane Redsky, Ma Mawi Wi Chi Itata Centre
Diedra Tarasenko, Lived Expert
Francine Beaulieu, Ma Mawi Wi Chi Itata Centre
Jarred Baker, Eagle Urban Transition Centre
Linda English, MYS/End Homelessness Winnipeg
Michael Hudson, Lived Expert
Nathan Watson, Manitoba Families
Paula Hendrickson, Aboriginal Health & Wellness Centre
Robert Greene, Elder
Shannon Watson, WRHA
Vanessa Sanderson, Student
Vanessa Gamblin, Community Advisory Board

Coordinated Access Communication Working Group

Betty Edel, End Homelessness Winnipeg
Cindy Titus, Main Street Project
Delaina Williams, Lived Expert
Kris Clemens, End Homelessness Winnipeg
Tara Snider, Sara Riel

Coordinated Access Council

Adrienne Dudek, Main Street Project
Brandy Kowal, Shawenim Abinoojii
Carlos Clark, Manitoba Justice
Charlotte Nolin, Knowledge Keeper
Desmond Harper, Youth Lived Expert
Belinda Vandenbroeck, Elder
Carly Duboff, Manitoba Housing
Eric Friesen, Oshki-giizhig
Isabel Daniels, **Velma's House**
Jarred Baker, Eagle Urban Transition Centre
Jolene Wilson, **West Central Women's Resource Centre**
Kerri Irvin-Ross, MYS
Mark Fleming, Community Advisory Board
Mirza Hassan, Manitoba Families - Child and Youth Services Division
Nathan Watson, Manitoba Families
Paula Hendrickson, Aboriginal Health & Wellness Centre
Sharon Hildebrand, WRHA
Stephen Hall, St. Boniface Street Links
Tara Snider, Sara Riel

Coordinated Access Intake Working Group

Amy Reinink, Main Street Project
Betty Edel, End Homelessness Winnipeg
Charlotte Nolin, Knowledge Keeper
James Heinrichs, Winnipeg Housing Rehabilitation Corporation
Jarred Baker, Eagle Urban Transition Centre
Kirsten Bernas, West Central Women's Resource Centre
Linda English, End Homelessness Winnipeg
Malcolm Cook, Manitoba Metis Federation
Paula Hendrickson, Aboriginal Health & Wellness Centre
Rebecca Blaikie, Mount Carmel Clinic
Stephanie Skakun, CMHA Manitoba and Winnipeg

Coordinated Access Research Group

Allyson Marsolais, York University
Betty Edel, End Homelessness Winnipeg
Charlotte Nolin, Knowledge Keeper
Corinne Isaak, End Homelessness Winnipeg
John Ecker, York University
Jolene Wilson, West Central Women's Resource Centre
Kris Clemens, End Homelessness Winnipeg
Martini Monkman, Lived Expert

COVID-19 Response Community Sites and Food Security Working Group

Angela McCaughan, Sscope
Beverly Ajtay, Lighthouse Mission
Charlotte Nolin, Mount Carmel Clinic
Cindy Titus, Main Street Project
Corinne Isaak, End Homelessness Winnipeg
Francine Beaulieu, Ma Mawi Wi Chi Itata Centre
Genny Funk-Unrau, Klinik
Greg Macpherson, West Broadway Community Centre
Janelle Duerksen, Harvest Manitoba
Jennifer Mousseau, Aboriginal Health & Wellness Centre
Keren Taylor-Hughes Harvest Manitoba
Lavonne Harms, WRHA - Access Downtown
Linda Sundevic, WRHA - Access Downtown
Lisa Begg, Klinik
Lisa Carriere, North End Women's Centre
Lorie English, West Central Women's Resource Centre
Malcolm Cook, Manitoba Metis Federation
Melissa Guimond, Mount Carmel Clinic
Tessa Whitecloud, 1JustCity

COVID-19 Response Daytime Drop-In Working Group

Adam Haddad, Main Street Project
Adrienne Dudek, Main Street Project
Angela McCaughan, Sscope
Brian Dueck, Salvation Army Centre of Hope
Bruce Fiske, City of Winnipeg
Chris Brens, City of Winnipeg
Corinne Isaak, End Homelessness Winnipeg
Dave Ens, One88
Derrick Moodley, Freedom House
Frank Ulrich, Union Gospel Mission
Gololcha Boru, City of Winnipeg
Gordon Taylor, Salvation Army Centre of Hope
Julianne Aiken, Siloam Mission
Josie Gabel, One88
Karen Beck, City of Winnipeg
Lin Howes Barr, Spence Neighbourhood Association
Mark Kelm, Union Gospel Mission
Noelle DePape, City of Winnipeg
Sarah Prowse, WRHA - Public Health
Sheila Bughao, City of Winnipeg
Tessa Whitecloud, 1JustCity
Theresa Janzen, WRHA - Public Health

COVID-19 Response Housing First Working Group

Aaron Ghebrehiwot, Resource Assistance for Youth
Amy Karsin, MYS
Betty Edel, End Homelessness Winnipeg
Brian Campbell, Eagle Urban Transition Centre
Della Herrera, Aboriginal Health & Wellness Centre
Destiny Michell, Wabung Abinoonjiag
Francine Beaulieu, Ma Mawi Wi Chi Itata Centre
Jarred Baker, Eagle Urban Transition Centre
Kelly Holmes, Resource Assistance for Youth
Kerri Irvin-Ross, MYS
Kim Fontaine, Ikwe Widdjiitiwin
Kirsten Bernas, West Central Women's Resource Centre
Laiza Pacheco, Siloam Mission
Leanne Wilton, CMHA Manitoba and Winnipeg
Linda English, End Homelessness Winnipeg
Lindsay Enns, Siloam Mission
Lorie English, West Central Women's Resource Centre
Paula Hendrickson, Aboriginal Health & Wellness Centre
Pepper Pritty, Women's Health Clinic
Rebecca Blaikie, Mount Carmel Clinic
Shauna Snider, MYS
Stephanie Skakun, CMHA Manitoba and Winnipeg
Susan Mace, Mount Carmel Clinic

COVID-19 Response Outreach Services Working Group

Adrienne Dudek, Main Street Project
Alexia Legere, St. Boniface Street Links
Christy Loudon, Downtown Community Safety Partnership
Curtis Downey, Ndinawe
Eden Friesen, West Central Women's Resource Centre
Jacob Kaufman, Main Street Project
Karen Martin, WFPS/EPIC
Kris Clemens, End Homelessness Winnipeg
Lisa Carriere, North End Women's Centre
Lukas Maitland, HOCS
Maria Koniuk, WPS
Marion Willis, St. Boniface Street Links
Melissa Crait, WE24
Melissa Myran, Ndinawe
Melissa Stone, Ma Mawi Wi Chi Itata Centre
Merv Halvorsen, Salvation Army Centre of Hope
Michelle Klimczak, Street Connections
Sara Brasseur, Mount Carmel Clinic Sage House
Sarah Koslock, Wabung Abinoonjiag
Tammie Kolbuck, Resource Assistance for Youth

COVID-19 Response Youth Working Group

Betty Edel, End Homelessness Winnipeg
Dustyne Lefurgey, Ndinawe
Jacklyn Devisser, Wabhung Abinoonjiag
Kayla Stubbs, Ndinawe
Kelly Holmes, Resource Assistance for Youth
Kerri Irvin-Ross, MYS
Lin Howes Barr, Spence Neighbourhood Association
Linda English, End Homelessness Winnipeg
Phil Chiappetta, Rossbrook House

Extreme Weather Response

Adrienne Dudek, Main Street Project
Al Wiebe, Lived Experience Circle
Angela McCaughan, Sscope
Angelina Pelletier, Ndinawe
Beverly Atjay, Lighthouse Mission
Brad Ducak, Siloam Mission
Chris Brens, City of Winnipeg, Community Services
Dave Dalal, Winnipeg Police Service
Dave Feniuk, Agape Table
Davey Cole, Spence Neighbourhood Association
Gord Spado, Winnipeg Police Service
Gordon Taylor, Salvation Army Centre of Hope
Heejune Chang, WRHA
Jason Granger, United Way Winnipeg
Jason Shaw, Winnipeg Fire Paramedic Service
Jim Steep, Agape Table
Julianne Aitken, Siloam Mission
Kerri Irvin-Ross, MYS
Kris Clemens, End Homelessness Winnipeg
Kristen Burrige, Salvation Army Centre of Hope
Levi Foy, Sunshine House
Lin Howes-Barr, Spence Neighbourhood Association
Linda Rost, Health Sciences Centre
Linda Sundevic, WRHA
Lisa Gilmour, City of Winnipeg Emergency Management
Lori Hudson, Manitoba Housing
Mareiike Brunelli, West Central Women's Resource Centre
Marion Willis, St. Boniface Street Links
Mark Kelm, Union Gospel Mission
Melissa Omelan-Barnes, Mount Carmel Clinic
Melissa Stone, Ma Mawi Wi Chi Itata Centre
Michelle Chudd, United Way Winnipeg
Michelle Klimczak, Street Connections
Natalie Hasell, Environment & Climate Change Canada
Neneth Bañas, Winnipeg Foundation
Phil Chiappetta, Rossbrook House
Phil Hutlet, Winnipeg Fire Paramedic Service
Shaw Krauchi, Health Sciences Centre
Tammie Kolbuck, Resource Assistance for Youth/WON
Tara Zajac, North Point Douglas Women's Centre
Tessa Blaikie Whitecloud, 1JustCity
Tracy Wark, North End Women's Centre
Vlessy Sanchez, End Homelessness Winnipeg

HIFIS Data Management Working Group

Adam Haddad, Main Street Project
Addy Swerds, Sscope
Adrienne Dudek, Main Street Project
Ainsley Porath, West Central Women's Resource Centre
Alana Ring-Woodard, North End Community Renewal Corporation
Amy Karsin, MYS
Amy Reinink, Main Street Project
Angela McCaughan, Sscope
Ari Phanlouvang, Siloam Mission
Arthur Weldon, St. Boniface Street Links
Benjamin Simcoe, Spence Neighbourhood Association
Brad Ducak, Siloam Mission
Brandy Kowal-Funk, Shawenim Abinoojii
Breda Vosters, Resource Assistance for Youth
Brian Campbell, Eagle Urban Transition Centre
Caileigh Morrison, 1JustCity
Corinne Isaak, End Homelessness Winnipeg
David Cole, Spence Neighbourhood Association
Dustyne Lefurgey, Ndinawe
Gillian Hayek, Doorways
Ian Sunabacka, End Homelessness Winnipeg
Jamie Nepinak, Shawenim Abinoojii
Jeremy Mead, Main Street Project
Jody Martens, MYS
Justin van-Oeveren, Salvation Army Correctional and Justice Services
Karen Taylor, Salvation Army Centre of Hope
Kim De Vloo, Salvation Army Centre of Hope
Kim Fontaine, Ikwe Widdjiitiwin
Leanne Wilton, CMHA Manitoba and Winnipeg
Lindsay Enns, Siloam Mission
Marilyn Lockhart, Doorways
Natalie Carreiro, End Homelessness Winnipeg
Oyepero Banjo, End Homelessness Winnipeg
Rubina Atif, Sscope
Rustam Dow, End Homelessness Winnipeg
Sandra Kaltenhaler, Ma Mawi Wi Chi Itata Centre
Sara Torgerson, Salvation Army Centre of Hope
Susan Mace, Mount Carmel Clinic
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