ANNUAL REPORT 2023-2024



Restoring Dignity through Coordinated Action



TABLE OF CONTENTS

Mission	04
Vision	04
Values	04
Mandate	05
Message from the CEO	06
Message from the Board	08
The Vision of the Senior Director of Strategy and Impact	10
Revisiting the original plan	10
Planning for the future and things to come	11
Housing Supply	12
Strategic pathways to affordable housing Tracking housing starts Winnipeg rental housing supply scans	13
Updating affordable housing needs assessment	
Approaching policy through cost avoidance	15
Guiding funding opportunities	15
Conceptualizing an Indigenous housing authority	16
Planning for the future and things to come	16
Person-Centered Supports	17
Prevention	19
Child and family services: Right to home	19
Justice - provincial corrections	20
Housing as a health Issue: HIV STBBI	20
Acquired brain injury with the University of Manitoba, March of Dimes, Brandon University and the St. Amant Centre	21
Financial advocacy: Manitoba financial empowerment policy committee	21
Planning for the future and things to come	22
Continued Advancement of Community Targets	23

HIFIS	24
Coordinating service delivery	24
Planning for the future and things to come	25
Coordinated Access	26
Canada Manitoba Housing Benefit	28
Reaching Home	29
Leaving no one behind	30
Safe, welcoming, humane spaces	
Financial Statements	33
Boards, Committees, Collaborative Tables	45
End homelessness Winnipeg board of directors	45
Audit committee	45
Governance committee	45
Housing supply action committee	46
Community advisory board for reaching home	46
End homelessness Winnipeg staff team	47
Brain injury MB: phase 1 – acquired brain injury Research cafe: working group	48
Diversion pilot – collaborative table	48
Emergency response & extreme weather response	49
Ending homelessness together gathering steering committee	51
Home IS (WSD1 Community Partnership)	52
Housing and income supports workshop – collaborative table	52
Housing first sector leadership committee	52
HSS leadership committee	53
Indigenous community training committee (ICTC)	54
Kíkinanaw Óma: strategy to support unsheltered Winnipeggers	54
Manitoba financial empowerment policy committee	56
Naatamooskakowin community of practice	56
Naatamooskakowin (coordinated access) council	57
Naatamooskakowin leadership group	57
Refugee claimants community coordination table	58
Right to Home: project team and advisory committee	59

MISSION

To create lasting solutions with our community that prevent and end homelessness.

VISION

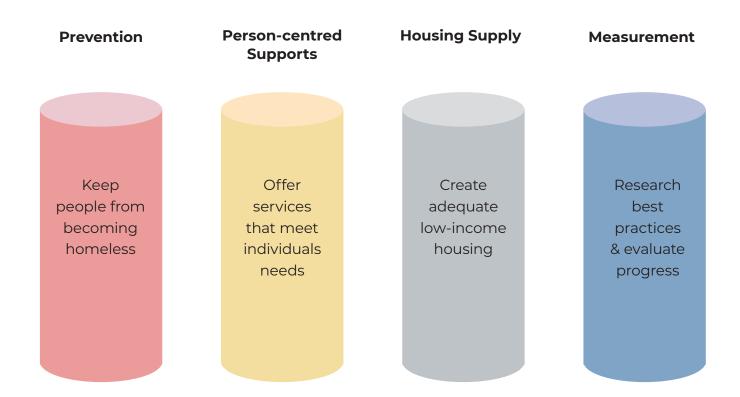
A community where everyone has a home and the supports they need to belong.

VALUES

- ▶ The UN Declaration that Housing is a Human Right
- ► The UN Declaration on the **Rights of Indigenous Peoples**
- ▶ Truth and Reconciliation as a path to ending Indigenous Homelessness
- ▶ Social inclusion and working to end all forms of discrimination and racism
- The voice of people with Lived Experience of homelessness
- ▶ People, organizations, and sectors working together around a common vision and shared goals
- ▶ Integrity, accountability, and transparency in all that we do
- ▶ End Homelessness Winnipeg is also guided by:
 - The principles of change and calls for justice in the National Inquiry into Missing and Murdered Indigenous Women and Girls' final report, Reclaiming Power and Place
 - ▶ The recommendations in the Manitoba Advocate for Children and Youth's report, A Place Where it Feels Like Home: The Story of Tina Fontaine
 - Nii'Kaanaagnaa Our Hopes and Dreams: A strategic initiative to address First Nations homelessness in Manitoba (forthcoming release)

MANDATE

End Homelessness Winnipeg, launched in 2014. The Plan called for creation of a new non-profit organization to provide ongoing leadership to end homelessness in our city. Working closely with the network of existing services, this new organization would have one driving mission: to end homelessness. Collaboration across systems and deep within community and government sectors would be central to its work, as would the knowledge and efforts of those with Lived Experience of homelessness, Indigenous leaders, community organizations, and the philanthropic and private sectors. End Homelessness Winnipeg opened its doors in 2015 under this mandate.



MESSAGE FROM THE CEO

As we enter our 10th year, End Homelessness Winnipeg continues to be guided by our commitment to ensuring that everyone in our community has access to safe, secure, and dignified housing. The theme for this year's annual report, 'Restoring Dignity through Coordinated Action,' emphasizes the critical need for collaboration among all sectors — including the business community, community champions, as well as municipal, provincial, and federal governments — to address and solve this complex issue together.

This past year has been marked by both challenges and opportunities. We have a new premier who has set an ambitious goal of reaching functional zero homelessness in Winnipeg by the end of his second mandate. The alignment of priorities at all levels of government, with our mayor consistently championing the cause and the federal government intensifying its focus on homelessness nationwide, presents an opportunity to make significant progress on ending homelessness. The "stars are aligning," and we have a real chance to make significant progress on homelessness.



With a bold commitment to end homelessness within two terms, the provincial government is aligning its priorities with the urgent needs of our communities, focusing on coordinated action and long-term solutions to ensure every individual has a place to call home. Jason is seen with Minister of Housing, Addiction, and Homelessness, Bernadette Smith, who just announced funding to Support Unsheltered Manitobans During Winter Months.

This is good news, because last year presented us with several challenges. We experienced an unprecedented number of emergency building closures, with over 10 buildings being shut down due to fires, poor maintenance, or illegal landlord activities. These closures displaced more than 200 people. Thanks to a coordinated effort of resources, we managed to rehouse the majority of those affected. This situation, however, exposed significant gaps in our system—particularly in the shortcomings of the Residential Tenancy Branch under current policies and procedures.

On the other hand, , Reaching Home, and Naatamooskakowin emerged as champions in the community, demonstrating the power of coordinated action in restoring dignity to those affected.

Our internal team has also made significant strides. Our newly appointed Person Centred Supports Manager has been instrumental in launching This year's to September 2024's Gizhe Waa Ti-Sii-Win Service Expo, where service providers come together across sectors to deliver essential, dignity-enhancing services for people experiencing or at risk of homelessness. In an effort to tailor support and deepen our understanding of outreach teams' needs, we have enhanced the program by adding cultural elements. This role reflects End Homelessness Winnipeg's dedication to placing people at the heart of our efforts, ensuring that our solutions are as diverse and individualized as the community we serve.

Similarly, our Housing Supply Manager has been working diligently to increase our understanding of the affordable housing landscape in Winnipeg. This year, we conducted a new baseline scan to better grasp the current housing availability, compare it to other cities, and identify critical gaps. These efforts are vital as we advise elected officials on the housing supply needed to meet the diverse needs of our community. Additionally, we are proud of the new housing developments that have opened this year, contributing to our goal of expanding access to affordable housing.

Meanwhile, our Prevention Manager has been focused on proactive measures to prevent houselessness before it begins. By working on upstream projects, we aim to prevent individuals from being discharged into homelessness from systems such as Child and Family Services, the justice system, and hospitals. These projects are essential in breaking the cycle of houselessness and ensuring vulnerable individuals receive the support they need before they reach a crisis point.



Jason Whitford

As we look ahead to our next phase of strategic planning for the coming three to five years, we remain steadfast in our mission. Our focus will be on refining our strategies, strengthening our relations in the community, and fostering collaborations that drive meaningful change.

Thank you to our board of directors, partners, funders, collaborating organizations, and the entire community for your unwavering support and dedication to ending homelessness in Winnipeg. Together, with the support of our community and the momentum created by aligned governmental priorities, we will continue to advocate for the rights to housing and dignity for all.

Samantha Brown

Phil Chiappetta

TRANSFORMATIVE SHIFT

MESSAGE FROM OUR BOARD CO-CHAIRS

It's been a remarkable year, one that has given us new hope to transform systems and develop strategies to house all our citizens in Winnipeg with dignity, and a sense of belonging. We are grateful to Jason and his tremendous team of senior leaders and staff who are working passionately to make these hopes a reality. We can't thank them enough for their commitment to and compassion for the most vulnerable members of our community.

We also thank the board members of EHW for their time and expertise while exercising their governance responsibilities of an organization that is accountable to our relatives experiencing homelessness, the amazing community agencies that strive to serve them wherever they are on the

homeless continuum. Our board members serve with deep commitment and desire to end homelessness in our city.

We're on the brink of something truly transformative. Since Premier Wab Kinew's election and his bold commitment to end homelessness by the end of two terms in office, there's been a palpable shift in energy across the sector—a much-needed boost, especially after the exhausting challenges frontline staff faced during the pandemic. When Kinew spoke about community, integration, and taking a holistic approach to the issue, it resonated deeply with us as board members. We know that homelessness isn't caused by one factor, and there isn't a one-size-fits-all solution. Each person has their own story, and we must meet our relatives where they are—this is the essence of our person-centred supports and Housing First philosophy.

Recently, we had the privilege of meeting a delegation from Finland, and the lessons we learned were incredible. We believe Winnipeg can replicate their success in achieving functional zero homelessness, but it will require a few key pieces to complete our puzzle—chief among them is political will. Fortunately, the new provincial government is keen to tackle this issue, as is our mayor, who, for the first time, has appointed a special advisor on homelessness—also a member of our board. This level of aligned

dedication at the provincial and municipal levels is unprecedented and fills us with optimism.

As we move forward into the new fiscal year, we're eager to keep this momentum going. We're thrilled that Hon. Bernadette Smith, the Minister of Housing, Addictions, and Homelessness, made a statement following our year end about End Homelessness Winnipeg to the Manitoba Legislative Assembly on May 6th, 2024, recognizing our work in the sector. This recognition is not just a testament to our efforts, but also a signal that our advocacy is making a real impact.

We're also incredibly proud that the Federal Housing Advocate used our Kíkinanaw Óma strategy to inform her 2024 report Upholding Dignity and Human Rights: The Federal Housing Advocate's Review of Homeless Encampments. We're now awaiting the federal government's response, expected in fall 2024, which we hope will further strengthen our collective efforts.

As we step into our 10th year, we're more committed than ever to ensure that everyone in our community has access to safe, secure, and dignified housing. The stars are aligning, and with continued collaboration, we believe we can achieve functional zero homelessness in Winnipeg.

Samantha Brown

Phil Chiappetta

Phil Chiappetta

THE VISION OF THE SENIOR DIRECTOR OF STRATEGY AND IMPACT

As we near the completion of the 5 and 10-year strategic plan, End Homelessness Winnipeg has taken a decisive step to strengthen our position as the backbone organization within the homelessness sector by appointing a Senior Director of Strategy and Impact. This strategic addition to our leadership team underscores our commitment to drive systemic change and foster a collaborative, unified approach to ending homelessness. This role plays a key part in facilitating collaboration and aligning shared goals among the community, using a structured approach based on the Collective Impact Model. The Senior Director of Strategy and Impact is not only instrumental in guiding our strategic vision but also in ensuring that our efforts are deeply rooted in dignity and respect for those we serve. Through this leadership, End Homelessness Winnipeg continues to be the central force that unites the community's efforts, working together to create a future where homelessness is not just managed but ultimately has been ended with compassion and coordinated action.

REVISITING THE ORIGINAL PLAN

In our ongoing commitment to restoring dignity through coordinated action, End Homelessness Winnipeg (EHW) is embarking on a critical evaluation of our original strategic plan. This plan, shaped by extensive community input and rooted in the collective vision of stakeholders, has guided our efforts since 2014. However, the landscape has shifted over the past decade, influenced by significant external forces. Since the plan's inception, we have witnessed the leadership of three different provincial governments and three mayors of Winnipeg, each bringing distinct priorities and policies that have impacted our sector. The COVID-19 pandemic further disrupted our work, creating unprecedented challenges while also highlighting the resilience and adaptability of our organization. Additionally, inflation and evolving governmental policies, such as those under the Reaching Home initiative, have altered the socioeconomic environment in which we operate.

PLANNING FOR THE FUTURE AND THINGS TO COME

Building on our past experiences and the lessons we've learned, we are committed to shaping a future strategy that places dignity at the heart of our efforts. In the coming year, community engagement will be a cornerstone of this strategy. By actively gathering input from those directly affected by homelessness, we ensure that our future plans genuinely reflect the community's needs. This approach not only amplifies the voices of those who have often been marginalized but also restores dignity by recognizing their lived experiences as invaluable to our planning process. Direct feedback from individuals experiencing homelessness will guide our priorities, ensuring that our actions are both relevant and respectful.

Firstly, we are organizing a Community Sector Table, bringing together a diverse group of stakeholders reminiscent of our foundational planning efforts. This table will serve as a platform for co-creating strategies rooted in dignity, drawing on the collective wisdom and experience of service providers, government representatives, community leaders, and individuals with lived experience. We plan on engaging a broad spectrum of voices where we can develop holistic strategies that honour the dignity of every individual, ensuring that our efforts to end homelessness are inclusive, compassionate, and effective.

For the next year, we are focusing on three core areas: leadership and advocacy, resource mobilization, and capacity building.



Senior leadership of End Homelessness Winnipeg meeting with Minister Bernadette Smith and her team, collaborating to address community needs and drive forward solutions to end homelessness.

HOUSING SUPPLY

STRATEGIC PATHWAYS TO AFFORDABLE HOUSING

Adequate housing supply is essential to ending homelessness. End Homelessness Winnipeg's Housing Supply Pillar focuses on methods to improve affordable housing for individuals at risk of or experiencing homelessness. The national housing crisis has strained Winnipeg's housing market, with slowed development due to labor and material shortages. Over the past year, the team has worked closely with community and government partners to address these challenges, advocating for suitable funding programs for housing providers. Internally, efforts have been made to connect housing supply initiatives with broader services, ensuring a coordinated approach to ending chronic homelessness.

The Housing Supply Pillar's efforts have extended beyond just identifying needs; we have prioritized building capacity within the community to develop affordable housing, improved partnerships with and within the development sector, and played a greater role in community projects and housing-oriented committees. This work has helped non-profits navigate the complexities of housing development, ensuring that viable projects move forward with confidence. These strategic initiatives aim to build a strong foundation that will foster a rapid, equitable, safe, and sustainable affordable housing landscape in Winnipeg.



Justin Quigley, Manager of Housing Supply, holding a postcard for the Right to Housing Coalition Provincial Budget 2024 Campaign Launch at Harvest Manitoba.

TRACKING HOUSING STARTS

Progress towards 1,340 units

Increasing Housing Supply is a key pillar of the 2014 Plan to End Homelessness in Winnipeg. In 2019, End Homelessness Winnipeg released the 5-Year Plan, 2020-2025, which furthered the supply pillar's targets with measurable actions to chart progress on ending homelessness and advancing the Housing Supply pillar's goals. The 5-Year Plan committed to focusing efforts on 7 key targets, which included the creation of 1,345 new units of housing. A core function of the Housing Supply pillar is to annually track the status of existing and newly created housing stock.

Below is a table tracking our progress towards the goal of 1,345 new housing units by 2025. Both market and non-market housing types are included.

Type of Housing	Target	# Of Units Created, 2019- June 2023	# Of New Units in Development as of June 30, 2024	# Of Additional New Units Needed by 2025
Transitional Housing	225	343	88	-206
Rooming House	Maintain	1363	-107	N/A
Single-Room Occupancy (SRO)	Maintain	763	Data to be captured Fall 2024	N/A
Permanent Supportive Housing	200	222	0	-22
Social (RGI)	470	72	68	330
Private Below-Market Rent	450	369	108	-27
Total	1345	3132	157	75

WINNIPEG RENTAL HOUSING SUPPLY SCANS

On a yearly basis, Housing Supply publishes housing supply scans that use multiple data sources and methodologies to capture a snapshot of rental housing units in Winnipeg to understand Winnipeg's progress towards the target of 1,345 units since 2018. In the new year, we put out the 2022 Winnipeg Rental Housing Supply Scan, and we are currently nearing completion of the 2023-2024 edition. These scans build on ones that were completed for 2019 and 2021, allowing Housing Supply to begin making predictions based on trends seen in the data. This is especially valuable, as we track rental housing not typically captured by mainstream census data, such as Single-Room Occupancy hotel units and transitional housing.

UPDATING AFFORDABLE HOUSING NEEDS ASSESSMENT: WINNIPEG AFFORDABLE HOUSING STRATEGY

End Homelessness Winnipeg's Housing Supply team is revising the 2018 Housing Models and Development Framework based on community feedback and new data from HIFIS and the annual Point-In-Time Counts. This update will better reflect the community's needs, including those at risk of homelessness. With all levels of government ready to collaborate, the new strategy aims to answer key questions on the amount, type, location, and required changes to meet housing needs. Guided by three committees, the strategy's first phase includes an open house to solidify housing definitions. Each phase will conclude with community feedback and engagement.



Justin Quigley, Manager of Housing Supply, Lauren Lange, Senior Planner at WSP, and (centre) Jason Whitford, CEO of EHW at the 2023 Winnipeg Affordable Housing Strategy.

APPROACHING POLICY THROUGH COST AVOIDANCE

The Housing Supply team is developing a cost avoidance model, drawing from other sectors like climate change and labor rights, to compare public costs of chronic homelessness with the cost of providing supportive housing. This model will serve as an advocacy tool, dispelling myths about homelessness costs and highlighting the broader impacts on other sectors. It will also call for increased funding for socially supported housing, either through Manitoba Housing or supplementary programs, to help end chronic homelessness.

GUIDING FUNDING OPPORTUNITIES

Collaborative Efforts with the City and Province

To ensure a coordinated approach to affordable housing, Housing Supply staff collaborated with the City of Winnipeg, the Province of Manitoba, and Indigenous housing providers. End Homelessness Winnipeg supported the City's successful application to the Federal Housing Accelerator Fund, aligning actions with community needs. We've also worked with the Province to improve access to Manitoba Housing data, helping us better understand the housing landscape. A key initiative is the creation of a cross-governmental working group to streamline funding opportunities, reduce reporting requirements, and address funding gaps, with future collaboration expected with Canada Mortgage and Housing Corporation and Indigenous governments.

A Note on the Housing Accelerator Fund

The Housing Accelerator Fund (HAF) aims to address Winnipeg's housing crisis by fast-tracking development. With a \$122 million federal investment, Winnipeg will accelerate the creation of 3,166 housing units over the next three years and 15,000 homes in the next decade. Key initiatives include rapid zoning bylaw changes, incentivizing multifamily housing downtown, and improving infrastructure and permit processes. This collaboration between the Government of Canada and the City of Winnipeg will create a more inclusive, affordable housing landscape.



40 community stakeholders attended the inaugural meeting to kick-off the Winnipeg Affordable Housing Strategy.

CONCEPTUALIZING AN INDIGENOUS HOUSING AUTHORITY

Housing Supply received a Community Services Recovery Fund grant from United Way to fund a needs assessment for an Indigenous Housing Authority in Manitoba. This report will critically assess existing and historical Housing Authorities across Canada, and provide jurisdictional review of Municipal, Provincial, Federal, and Indigenous governance structures to assess appropriate pathways for adoption of a Manitoba Housing Authority. The jurisdictional review will also recommend options for the structural and operational elements required for an Indigenous Housing Authority.

Housing Supply plans to engage with Manitoban Indigenous housing providers to determine whether there is interest in pursuing a made-in-Manitoba Indigenous Housing Authority.

PLANNING FOR THE FUTURE AND THINGS TO COME

- ► The publishing of the 2023-2024 Winnipeg Rental Housing Scan which will include an updated format to be more accessible for sector partners.
- ► Completion of Phase 1 of the Winnipeg Affordable Housing Strategy engagement with stakeholders and community partners.
- A cost avoidance model that will seek to understand the municipal, provincial, and federal cost savings of housing an individual experiencing homelessness.
- ► Further collaboration with municipal, provincial, and federal funding agencies with the aim to establish a single-window capital funding opportunity.
- ▶ Updates to the Housing Supply website that will provide better resources to housing providers and sector stakeholders.
- ► The completion of the Needs Assessment for a Manitoban Indigenous Housing Authority, as well as follow up engagements with the community.

PERSON-CENTRED SUPPORTS

This year, we introduced an important new role, the Person-Centred Supports Manager. Though this role was established late in the year, the enthusiasm and potential it brings have already begun to make a significant impact. The introduction of this position represents a critical expansion in our efforts to enhance the work we do to support individuals experiencing homelessness and ensure that our relatives are met with more personalized and effective supports.

With this new position in place, several key projects have been set into motion. One notable initiative is the Outreach Mapping project, aimed at better understanding and optimizing the ways in which outreach services are delivered across the community. This project seeks to identify gaps and improve the coordination of outreach efforts, ensuring that individuals in need receive timely and appropriate support.

PLANNING FOR THE FUTURE AND THINGS TO COME

Additionally, the manager will be instrumental in expanding the Gizhe Waa Ti-Sii-Win Service Expo, a key event designed to connect people with various services and resources. The expanded expo in September 2024 will offer a broader range of opportunities for engagement and support, helping to build stronger connections between individuals and the resources available to them, and will introduce a brand-new cultural component.



One of the major projects has been Outreach Mapping. The results of this mapping will be shared in Spring 2025.

Another critical area of focus for the Person-Centred Supports Manager will be the examination of our unsheltered strategy Kíkinanaw Óma. This project will involve a comprehensive review of our city's current philosophical approach to addressing the needs of those living without shelter, with the goal of identifying improvements and developing effective operational strategies. By refining our sector's approach, we aim to help provide more targeted and impactful support to individuals who face the most challenging circumstances.

The Person-Centred Supports Manager is also working to enhance our coordinated response to extreme weather conditions, ensuring that we have robust plans in place to protect and support those most vulnerable during severe weather events. This initiative underscores our commitment to End Homelessness Winnipeg's goal of helping the sector provide dignified and compassionate support, especially during critical times.

The addition of the Person-Centred Supports Manager to our team signifies a renewed dedication to refining and expanding our understanding of support services in Winnipeg. While the manager's time during the reporting period was limited, the projects initiated reflect a forward-thinking approach that will undoubtedly enhance our ability to serve the community. We are excited about the continued progress and impact of these initiatives as we move into the next phase of our strategic efforts.



Vince Spence, Manager of Person-Centred Supports, and Hannah Schneider, Housing Supply Research Specialist, with Ann Gagro, Community Helper-Navigator at Sara Riel, at the OGIJIITA PIMATISWIN KINAMATAWIN walk.

PREVENTION: COMPREHENSIVE STRATEGIES FOR AT-RISK POPULATIONS

The Prevention Pillar is deeply committed to restoring dignity through coordinated action, focusing on vulnerable populations at critical points of transition.

We have been focusing in the areas under the Justice, Families, and Education provincial portfolios. This is an upstream approach to help end the cycle of precarious housing before it begins.

Through these initiatives, the Prevention Pillar is not just preventing homelessness but actively restoring dignity to those at risk.

CHILD AND FAMILY SERVICES

Right to Home: A Responsive Evaluation on Post Age-of-Majority Supports for Youth and Young Adults Exiting Child and Family Services

We recognized the critical need to prevent youth and young adults exiting Child and Family Services (CFS) from experiencing episodic or chronic homelessness. To address this, we launched the Right to Home project in March 2024, with the aim of collecting and analyzing data to inform effective supports for this vulnerable population. The Right to Home project is slated for completion by April 2025.

As of March 2024, we finalized the tools for conducting interviews with lived experts, drawing on their firsthand experiences to shape our understanding and recommendations. The Advisory and Project teams had their inaugural meeting in late February 2024, setting a collaborative foundation for the work ahead.

The data collection phase that will involve interviews with lived experts will commence July 2024.

JUSTICE

Provincial Corrections - Housing and Resource Information Workshop with Women's Corrections Center:

To prevent individuals exiting provincial corrections from falling into episodic or chronic homelessness, we initiated a pilot workshop at the Women's Correctional Centre (WCC). This workshop, launched in November 2023, provided critical housing and resource information to participants. To date, the WCC workshop graduated 32 participants, with at least 10 individuals successfully connected to Naatamooskakowin (Winnipeg's Coordinated Access System).

A fifth workshop is scheduled for July 2024. A diversion pilot proposal, developed in collaboration with the Native Clan Organization (NCO), to be launched in June 2024, aimed to rapidly re-house those exiting WCC.

HOUSING AS A HEALTH ISSUE

HIV-STBBI Ongoing Work with Nine Circles:

End Homelessness Winnipeg is committed to preventing homelessness among individuals leaving hospitals or those newly diagnosed with medical conditions such as HIV or STBBIs (sexually transmitted blood borne infections). Our ongoing partnership with Nine Circles aimed to streamline the process of connecting these individuals to necessary income and housing supports.

In November 2023, EHW and Nine Circles submitted a joint letter to the Department of Housing, proposing a collaborative approach to support newly diagnosed patients. We developed a project plan to foster collective impact among hospital staff and homelessness sector workers, focusing on improving discharge processes.

ACQUIRED BRAIN INJURY RESEARCH CAFÉ

The Acquired Brain Injury (ABI) Research Café was held in November 2023 with the University of Manitoba, March of Dimes, Brandon University and the St. Amant Centre and involved meeting with 35 people with lived or work-related ABI experience.

FINANCIAL ADVOCACY - MANITOBA FINANCIAL EMPOWERMENT POLICY COMMITTEE:

End Homeslessness Winnipeg remains dedicated to advocating for adequate housing, income, and food security. Our ongoing financial advocacy efforts included collaboration with the Manitoba Financial Empowerment Policy Committee. In January 2024, we submitted a joint letter to the Federal government addressing criminal interest rate regulation, underscoring our commitment to financial justice for vulnerable populations.



Janine Bramadat, Manager of Prevention, and Katherine Armstrong, Community Food Coordinator at a Winnipeg School Division open house for the Home IS project.

PLANNING FOR THE FUTURE AND THINGS TO COME

Provincial corrections:

- ▶ End Homelessness Winnipeg led housing workshops will continue with a goal of holding a workshop every 6-8 weeks. We are streamlining a process to refer potential participants to Naatamooskakowin.
- Regular meetings with NCO will continue and diversion efforts will continue to be explored with the hope this pilot will receive an extension in funding.
- ▶ Home IS (education) will continue, with a goal of holding 3-4 events this school year.
- ► The Right to Home project is a priority this fiscal year, with the goal of completing the project by April 2025. This project is resource intensive, and will entail interviews with 25 lived experts, surveys with service providers, and up to 2, solution exploration events.

► Heath:

- ABI: Once the report is released, recommendations will be monitored and followed up on to ensure action is taken to improve services and programming supports for people living with ABI.
- Release from hospital: Prevention intends to undertake system-mapping in relation to those leaving hospital to no fixed-address.
- ▶ Beginning in September 2024, a comprehensive analysis will be launched to map out services, programs, and supports for youth at risk of homelessness. This system mapping aims to identify gaps and overlaps to improve resource accessibility. Complementing this effort, the exploratory event 'Youth Homelessness Prevention Duty to Assist,' scheduled for October 16-18, 2024, will convene lived experts, youth-serving organizations, policymakers, and all levels of government. The event will explore the implications of embedding a duty to respond to youth homelessness in legislation and will support ongoing advocacy efforts to prevent and end youth homelessness in Winnipeg.

CONTINUED ADVANCEMENT OF COMMUNITY TARGETS

End Homelessness Winnipeg continues to advance our 5-Year Plan for 2020-2025 by working towards, reaching and surpassing our seven Community Targets to reduce homelessness in Winnipeg.



CREATE

1,340 additional housing units based on identified local housing needs



HOUSE

1,519 people experiencing absolute homelessness or provisionally housed



Indigenous overrepresentation in emergency shelters by **50**%



lengths of stays in emergency shelters so that **92**% are less than 10 days



ELIMINATE

Entries to homelessness amoung released inmates and youth who are in CFS care or disengaging from school



EXPAND

Use of HIFIS to 45 homeless-serving organizations and programs as part of a coordinated access system



PREVENT

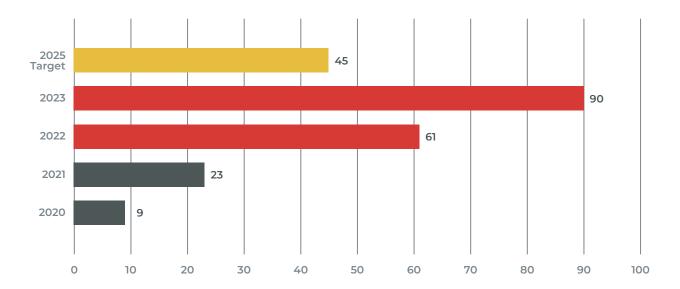
90% of those served by coordinated access from re-entering homelessness

HIFIS

COORDINATING SERVICE DELIVERY

The Homeless Individuals and Families Information System (HIFIS) is designed to benefit individuals experiencing homelessness by improving the coordination and delivery of services. It allows service providers to create personalized supports for individuals and their specific needs, including access to housing, healthcare, and social support. By ensuring individuals receive appropriate and timely support, HIFIS helps to restore a sense of dignity and autonomy, as they are more likely to have their needs met efficiently and respectfully.

By 2025, our goal was to have 45 homeless-serving organizations and programs using HIFIS as part of Naatamooskakowin (Winnipeg's Coordinated Access System). End Homelessness Winnipeg successfully achieved that goal in 2020-21 and as of now, there are 90 organizations and programs using HIFIS.



Since Naatamooskakowin was implemented in 2022, HIFIS has been actively working to onboard both Housing First and Non-Housing First agencies funded by our Reaching Home Program. In addition to this, our HIFIS team focused on transitioning all existing Partner Agencies into the Shared System to ensure a more integrated and effective network of support. This focus has translated to signing Service Level Agreements with 29 Partner Agencies.

HIFIS in Winnipeg has been functioning well, but as we look to the future, it is crucial we start tracking migration patterns to better understand and address homelessness across Manitoba. To this end, we continue to support the implementation of HIFIS for Family Violence serving organizations (Manitoba Association of Women's Shelters or MAWS) throughout the province, with our team providing system setup, user training, and ongoing support, including change management. In partnership with the Provincial Government, we are also working to integrate Brandon, Thompson, and Winnipeg into the same data cluster, recognizing that individuals frequently move within the province. This integration will enhance the connection between various agencies and services, making it easier for individuals to access comprehensive support while also identifying any gaps or redundancies in regional resources. By contributing to a larger pool of data, this initiative will inform more effective policy decisions and ultimately lead to better outcomes for individuals across Manitoba.

The integration of Brandon, Thompson, and Winnipeg into the same cluster will begin in 2024-25. We have initiated phase one of the project by hiring a contractor to assist in developing the plan. The final review of the plan is expected to be completed by the end of August 2024. Our next step will be to meet with the province to discuss their feedback and contributions as we move forward.

We have been diligently refining our internal procedures to streamline support and enhance efficiency. Over the past year, we've transitioned support requests to a centralized system, allowing us to respond more promptly and effectively. Additionally, with the implementation of new servers and a revised maintenance schedule, HIFIS has not only improved its speed for users but has also maintained a flawless record of zero privacy breaches. We continue to update our policies and procedures to ensure consistency and standardization, creating a seamless user experience for Partner Agencies and organizations.

PLANNING FOR THE FUTURE AND THINGS TO COME

Expanding Partnerships Between Brandon, Thompson, and Winnipeg: Leveraging Data to Prevent and End Homelessness

Expanding partnerships between Brandon and Thompson represents a pivotal step in our efforts to prevent and end homelessness across Manitoba. By fostering stronger connections between Winnipeg, Brandon, and Thompson, we can create a more unified and coordinated response to homelessness, ensuring that everyone has access to safe, stable housing.

COORDINATED ACCESS

Last year, we conducted a comprehensive evaluation of our housing and support resource, Coordinated Access, which led to key recommendations designed to enhance its inclusiveness, effectiveness, and efficiency. These improvements are central to our commitment to restoring dignity through coordinated action and support End Homelessness Winnipeg's role in the community. By actively listening to the voices within our community, we are making Coordinated Access even more responsive and better aligned with the needs of those it serves.

Over the past year, we took deliberate steps to implement recommendations from the Coordinated Access Evaluation, reinforcing our commitment to restoring dignity to our relatives who need help. Our first step to improving Coordinating Access was revamping our Naatamooskakowin newsletter, transforming it into an End Homelessness Winnipeg newsletter called Wawatay. It now includes success stories, quantitative data, and community updates, promptly adding new staff to the mailing list to foster better communication. Recognizing the need for broader dissemination of policies and procedures, and to ensure consistency across all teams, we also introduced semi-annual training sessions. To enhance resource sharing, we frequently updated the resource guide and appointed a Coordinated Access Administrator in each organization. We are also developing an interactive portal for document access.

We worked hard to address the ongoing challenges in our matching and referral processes, we initiated quarterly updates on program participants through HIFIS, enabling more efficient follow-up and resource allocation.



Our Coordinated Access team, working together to restore dignity and create lasting change in our community.

Coordinated Access continues to prioritize listening to community feedback and has significantly enhanced its training and development efforts, directly aligning with our theme of "restoring dignity through coordinated action." Based on community feedback, our training sessions were shortened and integrated trauma-informed practices and rapport-building techniques, aligning them more closely with the needs of those we serve.

By updating our training department, methods, courses, and materials, we're equipping our teams and partners with the necessary tools to deliver more compassionate and effective support. All training will be rooted in an Indigenous perspective to deepen understanding of the individuals we primarily serve, encourage trauma-informed care, and foster supportive healing relationships. This comprehensive and holistic approach ensures that frontline staff is trained and confident in providing services that respect and uphold the dignity of those they serve. Our renewed focus on training underscores our commitment to building a coordinated system that genuinely restores dignity in every interaction.

These actions reflect our dedication to building a coordinated system that honors and upholds the dignity of every individual. By addressing the evaluation's recommendations, we not only improved our processes but also strengthened our ability to provide compassionate, effective support to those in need. This year's efforts have laid a stronger foundation for continued progress in our mission to end homelessness.

PROGRAM UPDATE

In this fiscal year (April 1, 2023 - March 31, 2024), we've conducted 263 "Sharing Experiences" intakes, creating safe spaces for individuals to share their stories and needs. Additionally, we've facilitated 184 "Warm Handoffs," ensuring that participants were smoothly connected to new programs tailored to their unique situations. This is more than the 2022/23 fiscal year, where we did 98 Sharing Experiences and 50 Warm Handoffs.

These efforts reflect our commitment to providing coordinated, compassionate support, and underscore our dedication to upholding the dignity of those we serve. Through these actions, we continue to build a system where every individual is treated with respect and care.

In 2024/25, we have several exciting developments to look forward to, including the introduction of new access points, the launch of innovative referral programs, the establishment of pop-up intake locations, and the rollout of our Path Process.

CANADA-MANITOBA HOUSING BENEFIT

We strongly believe in the Canada-Manitoba Housing Benefit (CMHB) as it ensures that no one in our community faces the impossible choice between paying rent and putting food on the table. This vital top-up has proven its importance this year, as we've seen significant growth in its uptake, demonstrating the critical need for support in helping low-income households maintain stable housing.

Starting on April 1, 2023, with 711 recipients, the program expanded to support 1,858 individuals by March 31, 2024. This marks an alarming increase of 1,147 individuals, or a 161.3 percent rise in the number of people receiving benefits.

Despite facing staffing challenges that caused some backlog in processing forms, we have successfully addressed these issues diligently to ensure we continue to efficiently manage the increasing number of beneficiaries. As we move forward, we remain committed to enhancing our operations to better serve those in need as the CMHB not only alleviates financial stress but also fosters a sense of security and dignity for those who rely on it, reinforcing our commitment to ensuring that all Manitobans have access to safe, affordable housing.

Our goal for the coming year is to secure sufficient funding to expand our team as we anticipate the need in the community to keep growing. While the program was originally staffed for an intake of 200 individuals, statistics from the 2023/24 year indicate that we'll reach over 2,000 individuals monthly midway through 2024.

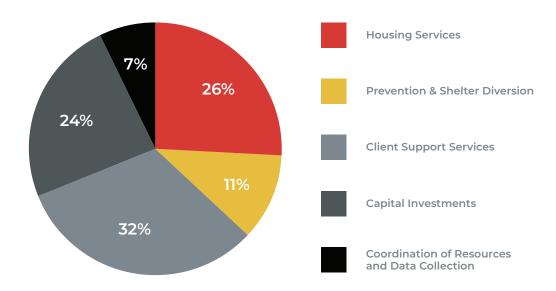


Terry- Ann Thomas, Housing Benefit Program Specialist, out in the community to inform the public about the CMHB.

REACHING HOME

The year 2024 marks the fifth and final year of the current agreement between End Homelessness Winnipeg and the Government of Canada for funding to deliver Reaching Home: Canada's Homelessness Strategy, with End Homelessness Winnipeg serving as both an Indigenous and designated Community Entity. Since 2019, End Homelessness Winnipeg has delivered the Reaching Home Program playing a crucial role in funding solutions aimed at ending homelessness in Winnipeg, in line with the 10-Year Plan to End Homelessness.

REACHING HOME FUNDED ACTIVITIES - 5 YEAR INVESTMENT 2019-2024



The chart shows the distribution of Reaching Home's funding from 2019 to 2024. The largest share, 32%, went to Client Support Services, followed by 26% for Housing initiatives. Capital Investments received 24%, Prevention & Shelter Diversion received an allocation of 11%, and Coordination of Resources and Data Collection was allocated 7%. The funding strategy is focused on both immediate support and long-term solutions to homelessness.

In 2024, unanticipated building closures challenged our existing strategies for Reaching Home funding, which led to the expansion of our response framework. Initially focused on weather-related issues, the Community Advisory Board (CAB) decided to enhance support for Winnipeg's houseless population by expanding the Extreme Weather Fund into a comprehensive Emergency Response Fund.

Historically aimed at mitigating costs for organizations supporting people living unsheltered during extreme weather, the expanded fund now includes provisions for short-term accommodation, lodging, and flex-funds for urgent needs like medications, food, and storage. This strategic move allowed us to address a wider range of emergencies, including displacement due to fire, health and safety issues, and evictions from encampments. This development is a significant advancement in our ability to provide timely and flexible support to those facing immediate crises.

The shift from Emergency Weather to Emergency Response was also on the heels of the Winter Investment Plan (WIP) fund a critical federal initiative developed in response to the recommendations of Federal Housing Advocate Marie-Josée Houle. Her report underscored the dangers faced by individuals living in encampments due to systemic failures in upholding the right to adequate housing, calling for a national response to this human rights crisis.

The WIP fund, therefore, provided a one-time funding injection to enhance drop-in and outreach services, offering warm clothing, essential supplies, and support for unsheltered individuals and families. Through the coordinated efforts of sector partners, those impacted by the harsh winter were ensured access to safe and secure shelter, delivered in a dignified and humane manner.

LEAVING NO ONE BEHIND

In furthering our commitment to promoting inclusivity, upholding human rights, and most importantly, the dignity of the human person, we are dedicated to implementing our funding responsibility towards projects aimed at ending homelessness in Winnipeg. As part of this effort, the 2Spirit Peoples of Manitoba and Sunshine House received funding under our Capital Investments stream for the development of the Queer Village.

The 4-storey housing project has been named Minwaase-biindigewigamig by Kookum Gayle Pruden – meaning 'beautiful light come into the building' in Anishinabemowin. When operational in 2025, the facility will provide a safe and welcoming space that offers immediate, short-term shelter and culturally informed wrap-around support for Winnipeg's 2SLGBTQQIA+ community, many of whom face housing discrimination and marginalization. The project will also feature communal spaces, a kitchen, Elders' and ceremony rooms, a medical room, counselling offices, laundry, storage, and an outdoor medicine garden.



Front view of the proposed Queer Village, a collaborative project between Sunshine House and 2Spirit Peoples of Manitoba.



Back view of the proposed Queer Village, a collaborative project between Sunshine House and 2Spirit Peoples of Manitoba.

Significant investments were made in harm reduction, including the procurement of a drug testing machine for Sunshine House. This machine plays a vital role in preventing accidental overdoses and reducing harm within the community. Additionally, Reaching Home provided funding support to Sunshine House Inc. and the Aboriginal Health and Wellness Centre for the purchase of outreach vans, enhancing their ability to reach vulnerable populations. These mobile units are crucial for outreach efforts, meeting unsheltered people where they are and offering the support they need to stay safe and healthy.



A cross section of team members at Sunshine House.

SAFE, WELCOMING, HUMANE SPACES

With funding support from Reaching Home, the Salvation Army renovated 324 Logan Avenue as a temporary shelter in downtown Winnipeg to provide 80 additional beds specifically for unhoused newcomers. The renovations at the site included HVAC replacement, fire panel, supplies and furniture.

With 24-hour staffing and access to essential services such as caseworkers, meals, and employment support, the initiative was aimed at providing a critical lifeline for newcomers within a safe space and in a dignified manner.

The supportive environment offered culturally appropriate services, helping individuals and families adjust and thrive in their new surroundings. The collaborative effort helped newcomers transition into their new lives in Canada with hope and stability.

In concluding the fifth year of our first agreement with the Government of Canada, the theme "Restoring Dignity Through Coordinated Action" reflects the core values that have guided our efforts over the past five years. The progress made in 2024, particularly in response to the challenges posed by extreme weather conditions, demonstrates the strength of coordinated action and well-thought-out community-driven solutions.

Going forward, as we implement a new agreement with Housing Infrastructure and Communities Canada and achieve more milestones in the years ahead, our commitment remains steadfast: to uphold dignity and respect as the core values guiding our efforts to end homelessness in Winnipeg and to forge even stronger partnerships within our community to ensure that everyone has a roof over their head and the support they need to thrive.



Temporary shelter for unhoused newcomers established by Salvation Army.

Financial Statements of

END HOMELESSNESS WINNIPEG INC.

March 31, 2024

TABLE OF CONTENTS

	<u>Page</u>
Statement of Revenue and Expenditures and Changes in Fund Balances	1
Statement of Financial Position	2
Statement of Cash Flows	3
Notes to the Financial Statements	4 - 8



Deloitte LLP 360 Main Street Suite 2300 Winnipeg MB R3C 3Z3 Canada

Tel: 204-942-0051 Fax: 204-947-9390 www.deloitte.ca

Independent Auditor's Report

To the Board of Directors of End Homelessness Winnipeg Inc.

Opinion

We have audited the financial statements of End Homelessness Winnipeg Inc. (the "Organization"), which comprise the statement of financial position as at March 31, 2024, and the statements of revenue and expenditures and changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants September 4, 2024

Deloitte LLP

END HOMELESSNESS WINNIPEG INC. Statement of Revenue and Expenditures and Changes in Fund Balances Year Ended March 31, 2024

				2024					2023
	General Fund	Community Entity Fund	Housing Benefit Fund	Housing Supply Fund	Capital Asset Fund	Stabilization Fund	- -	Total	Total
REVENUE	900 020	20 746 434	v	u	u	u	v	24 705 424	40 246 000
Graffs (Note 5) N'Dinawemak Warming Center (Note 4)		471,611,62 ¢				•	e	4,710,962	
Other funding (Note 5)	480,677		3,805,949	13,344				4,299,970	2,525,785
	6,261,638	23,715,124	3,805,949	13,344				33,796,055	26,909,600
EXPENDITURES									
Community investment (Note 6)									
Direct community	332,334							332,334	304,955
N'Dinawemak Warming Center	4,740,783							4,740,783	4,917,468
Salaries and benefits	1,246,789	•			•			1,246,789	1,092,555
Reaching Home: Designated Communities									
Non-Indigenous Organizations		14,416,566						14,416,566	6,138,137
Indigenous Organizations									129,519
Reaching Home: Indigenous Homelessness		4,426,570						4,426,570	5,187,718
Volnter Investment Support Descript Home: Designated Communities		1 071 066						1 071 055	
Reaching Home: Designated Communes Reaching Home: Indigenous Homeleschess		2 708 361						2 708 361	
	6,319,906	23,523,452						29,843,358	17,770,352
Operations and administration	007 777								1000
Salaries and benefits (Note 7)	114,486	1,413,010	165,789	. i				1,693,285	1,527,617
Office expenses (Note 8)	128,221	126,125	38,595	5/3				293,514	133,676
Lease and leasehold improvements	60,617	120,518	860'6					190,233	142,976
Supplies	. :	291,577	3,751					295,328	3,695
Computer hardware and software support	26,983	. !	5,065					32,048	21,1/1
Conterences and travel	21,729	67,176						88,905	34,919
Audit and local food	A20 90							N20 00	20.074
Administrative professional fees	98 184	75 132	41 915					245 234	71 517
Insurance	1,160	2.736	331					4.227	4,533
Amortization of capital assets		; ;	i .		22.230			22.230	16,828
Rent subsidies			4,569,025					4,569,025	978,138
Building services			109,566					109,566	63,924
	489,644	2,096,274	4,943,135	573	22,230			7,551,856	3,019,065
TOTAL EXPENDITURES	6,809,551	25,619,726	4,943,135	573	22,230			37,395,215	20,789,416
OTHER REVENUE (EXPENSES)									
Extrement Weather Response	47,609	(47,609)			•				
N'Dinawemak Warming Center (Note 4)	50,529	(50,529)			•				
Naatamooskakowin	1,001,358	(1,001,358)							
	1,099,496	(1,099,496)							
EXCESS (DEFICIENCY) OF REVENUE		(000 000 00	100 100	725.07	(66, 66)			000	0,000
OVER EXPENDITORES FOR THE YEAR	551,584	(3,004,098)	(1,137,186)	17,/71	(22,230)			(3,589,159)	6,120,184
FUND BALANCES, BEGINNING OF YEAR	11,970	11,318,672	1,295,441	809,046	49,919			13,485,048	7,364,864
INTERFUND TRANSFERS (NOTE 13)	(336,420)				297,209	39,	39,211		
FUND BALANCES, END OF YEAR	\$ 227,134	\$ 8,314,574	\$ 158,255	\$ 821,817	\$ 324,898	\$ 39.	39,211 \$	9,885,889	\$ 13,485,048

END HOMELESSNESS WINNIPEG INC. Statement of Financial Position March 31, 2024

							~	2024							2023
		General Fund	ပိ မြ	Community Entity Fund	B E	Housing Benefit Fund	i dng	Housing Supply Fund	Capital Asset Fund	힏	Stabilization Fund	 <u>=</u>	Total		Total
ASSETS															
Cash	s	487,243	s	\$ 17,411,865	s	229,072	s		· •		ا به	4	18,128,180		\$ 15,026,206
Accounts receivable		352,177		383,591		9,051		•	•		•		744,819		649,758
Due from N'Dinawemak Inc.		126,754						•	•		•		126,754		
Prepaid expenses		49,852							'		•		49,852		20,573
Due from (to) other funds		(271,131)		(536,960)		(52,937)		821,817	'		39,211	_			
		744,895		17,258,496		185,186		821,817	•		39,211	1	19,049,605		15,696,537
CAPITAL ASSETS (Note 9)									324,898	86	•		324,898		49,919
	s	744,895	ŝ	17,258,496	s	185,186	s	821,817	\$ 324,898		\$ 39,211	1 \$	19,374,503	ક્ક	15,746,456
LIABILITIES															
Accounts payable and accrued liabilities	s	247.825	s	41.595	s	26.931	ø		9			69	316.351	69	208.711
Deferred revenue		269,936		. •		. •			•		•		269,936		, '
Project holdbacks payable (Note 10)				8,902,327					•		•		8,902,327		2,052,697
		517,761		8,943,922		26,931					•		9,488,614		2,261,408
COMMITMENTS (NOTE 11)															
FUND BALANCES															
General Fund		227,134							•		•		227,134		11,970
Community Entity Fund (Note 12)				8,314,574					•		•		8,314,574		11,318,672
Housing Benefit Fund		•		•		158,255		•	•		•		158,255		1,295,441
Housing Supply Fund		•		•				821,817	•		•		821,817		809,046
Capital Asset Fund		•		•				•	324,898	86	•		324,898		49,919
Stabilization Fund											39,211	1	39,211		-
		227,134		8,314,574		158,255		821,817	324,898	98	39,211	1	9,846,678		13,485,048
	\$	744,895	\$	17,258,496	\$	185,186	\$	821,817	\$ 324,898	98	\$ 39,211	1 \$	19,335,292	\$	15,746,456

APPROVED AN BEHALF OF THE BOARD

Page 2

Statement of Cash Flows

Year Ended March 31, 2024

	 2024	2023		
OPERATING ACTIVITIES				
(Deficiency) excess of revenue over expenditures Item not involving cash	\$ (3,599,159)	\$	6,120,184	
Amortization	22,230		16,828	
Net change in non-cash operating working capital items: Accounts receivable	(95,061)		16,720	
Prepaid expenses	(29,279)		401	
Accounts payable and accrued liabilites	107,640		(700,797)	
Deferred revenue	269,936		(320,240)	
Project holdbacks payable	6,849,630 3,525,937		(106,458) 5,026,638	
INVESTING ACTIVITIES				
Purchase of capital assets	(297,209)		-	
Advances to N'Dinawemak Inc.	(126,754)		-	
	(423,963)		-	
NET INCREASE IN CASH POSITION	3,101,974		5,026,638	
CASH, BEGINNING OF YEAR	15,026,206		9,999,568	
CASH, END OF YEAR	\$ 18,128,180	\$	15,026,206	

Notes to the Financial Statements

March 31, 2024

1. NATURE AND OBJECTIVE OF THE ORGANIZATION

End Homelessness Winnipeg Inc. (the "Organization" or "EHW"), formed by Articles of Incorporation under the Corporations Act of Manitoba on May 14, 2015, without share capital, is a non-profit organization and therefore, is exempt from income taxes. The Organization became a registered charity in July 2017.

The Organization receives grants to help bring an end to homelessness in the City of Winnipeg. As a non-profit organization, the goal of End Homelessness Winnipeg is to use a collective impact approach towards ending homelessness. EHW is a backbone support organization that brokers stakeholder relationships and coordinates efforts through its various committees and working groups. EHW both leads and supports initiatives that are created and led by other organizations.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

a) Fund accounting

The Organization maintains the following funds:

The General Fund is available for the operation of the Organization in accordance with the aims and objectives of the Organization and the discretion of the Board.

The Community Entity Fund is available to administer the funding agreements between the Organization and His Majesty the King in Right of Canada related to the Reaching Home Designated funding stream and Reaching Home Indigenous funding stream. The funds are restricted for distribution in accordance with the conditions attached by the funding agreements.

The Housing Benefit Fund is available for the administration of the Canada-Manitoba Housing Benefit (CMHB) (and the related building services program) which is a portable shelter benefit paid to eligible renters in core housing need. The CMHB is available to individuals at risk of homelessness or who are homeless, and are connected with housing support programming at the time of application.

The Housing Supply Fund is available for early-stage funding for the Housing Supply Action Committee of End Homelessness Winnipeg with respect to their proposed "cost-avoidance" model of government and private financing for capital investment. This fund will allow End Homelessness Winnipeg to provide an upfront capital investment, along with private investors, to fund additional affordable housing units under this model, with the commitment of government to return principle with interest over an agreed upon term.

Notes to the Financial Statements

March 31, 2024

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

a) Fund accounting (continued)

The Capital Asset Fund reports the assets, liabilities, revenue and expenses related to the Organization's capital assets.

The Stabilization Fund is used to support EHW operations in special circumstances, and to provide a stable flow of resources for operations.

b) Revenue recognition

The Organization follows the restricted fund method of accounting for contributions.

Externally restricted contributions are recognized in the fund corresponding to the purpose for which they are contributed. Other restricted contributions received for funds not presented separately are deferred and recognized as revenue in the General Fund in the year which the related restriction is met.

Unrestricted revenues are recognized as revenue of the General Fund in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

c) Financial instruments

Financial assets and financial liabilities originated or exchanged in arm's length transactions are initially recognized at fair value when the Organization becomes a party to the contractual provisions of the financial instrument. Financial assets and financial liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially recognized at cost. Subsequently, all financial instruments are measured at amortized cost.

Transaction costs related to financial instruments subsequently measured at fair value are expensed as incurred. Transaction costs related to other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the effective interest method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the effective interest method and recognized in the excess of revenue over expenditures as interest income or expense.

With respect to financial assets measured at cost or amortized cost, the Organization recognizes in net earnings an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of revenues and expenditures in the period the reversal occurs.

Notes to the Financial Statements

March 31, 2024

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

d) Capital assets

Capital assets are recorded at cost. Amortization is determined on a declining balance basis using the following rates:

Computer equipment 55% Furniture and fixtures 20%

Leasehold improvements term of lease

e) Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant estimates include the useful life of capital assets.

3. GRANT REVENUE

<u>General Fund</u>	Maturity date of funding commitment	<u>2024</u>		<u>2023</u>
United Way of Winnipeg Government of Manitoba City of Winnipeg Winnipeg Regional Health Authority Winnipeg Foundation	Annual March, 2024 Annual March, 2024 March, 2026	\$ 300,000 250,000 150,000 120,000 250,000	\$	300,000 250,000 150,000 120,000
		\$ 1,070,000	\$	820,000
Community Entity Fund	Maturity date of funding commitment	<u>2024</u>		2023
Government of Canada	March, 2028	\$ 23,715,124	\$ -	18,396,999

END HOMELESSNESS WINNIPEG INC. Notes to the Financial Statements March 31, 2024

4. N'DINAWEMAK WARMING CENTER

	<u>2024</u>	<u>2023</u>
Government of Manitoba	\$ 3,865,000	\$ 3,872,000
Donations	835,962	1,294,816
United Way of Winnipeg	10,000	-
	4,710,962	5,166,816
Funding from Reaching Home:		
Designated Communities	50,529	20,260
Total N'Dinawemak Warming Center Revenue	\$ 4,761,491	\$ 5,187,076

With the formation of the new organization, N'Dinawemak Inc., End Homelessness Winnipeg Inc. officially transferred over the operating agreement with the Government of Manitoba to the newly formed Organization in April 2024. EHW will not continue to manage the operations of the N'Dinawemak Warming Center in subsequent years.

5. OTHER FUNDING

Other funding amounts were received during the year for the following: Gizhe Waa Ti-Sii-Win Service Delivery Expo, Homeless Individuals and Families Information System (HIFIS) and donations from the community.

6. COMMUNITY INVESTMENT

Direct community costs include the programs and projects End Homelessness Winnipeg coordinates in the community. Salaries and benefits include the salaries and benefits of four Manager positions and a portion of the Senior Director of Housing Supports, that directly support the four community investment pillars, the direct program and project staff, as well as a portion of the salaries & benefits of the Chief Executive Officer, Senior Director of Finance & Operations, Finance Coordinator, Human Resources Coordinator, Communications Manager, and Executive Assistant.

7. SALARIES AND BENEFITS

Salaries and benefits for the year includes expenses recorded in the general fund for core operations of \$114,486 (2023 - \$210,322), salaries and benefits for the community entity of \$1,413,010 (2023 - \$1,122,479), and salaries and benefits for housing benefit of \$165,789 (2023 - \$194,816).

Notes to the Financial Statements

March 31, 2024

8. OFFICE EXPENSES

Included in the general fund office expenses is \$nil (2023 – \$239) related to the N'Dinawemak Warming Center and \$128,221 (2023 - \$53,380) related to core operations.

9. CAPITAL ASSETS

			<u> 2024 </u>			2023
		Αc	cumulated	Net Book	N	et Book
	 Cost	Ar	nortization	Value		Value
Computer equipment Furniture and fixtures Leasehold improvements	\$ 82,478 82,935 281,126	\$	62,477 50,422 8,742	\$ 20,001 32,513 272,384	\$	10,001 39,918 -
	\$ 446,539	\$	121,641	\$ 324,898	\$	49,919

10. HOLDBACKS PAYABLE

Holdbacks payable represents the remaining payments for each of the Community Entity subprojects as the Organization is awaiting final expense support.

11. COMMITMENTS

The Organization has lease agreements for premises expiring in 2029 requiring minimum annual lease payments over the next five years as follows:

2025	\$ 131,443
2026	131,443
2027	128,887
2028	100,776
2029	67,184

12. COMMUNITY ENTITY FUND

The surplus in the Community Entity Fund has been approved by Service Canada to be carried over to provide additional funding to sub-projects in the 2024-2025 fiscal year.

13. INTERFUND TRANSFERS

During the year \$297,209 (2023 - \$nil) from the General Fund were transferred to the Capital Asset Fund for the purchase of capital assets, \$39,211 (2023 - \$nil) was transferred from the General Fund to the Stabilization Fund and \$nil (2023 - \$400,000) was transferred from the General Fund to the Housing Supply Fund.

BOARDS, COMMITTEES, AND COLLABORATIVE TABLES 2023/24

END HOMELESSNESS WINNIPEG BOARD OF DIRECTORS

Betty Lynxleg, Jennifer Wood, Ross McGowan,

Director Director Director

Carolyn Ryan, Jim Dear, Samantha Brown, Director Co-Chair

Cindy Fernandes, Kimberley Puhach, Susan Lewis,

Director Director Director

Heidi Wurmann, Lesley Lindberg, Whelan Sutherland,

Director Director Director

Helen Robinson-Settee, Marshall McCorrister,
Secretary Treasurer

Herb Peters, Moira Geer,
Director Director

Jarred Baker, Phil Chiappetta,

Director Co-Chair

AUDIT COMMITTEE

Cindy Fernandes Phil Chiappetta Rob Magnusson

Marshall McCorrister,

Chair

GOVERNANCE COMMITTEE

Betty Lynxleg Jennifer Wood Samantha Brown

Herb Peters, Chair Phil Chiappetta

HOUSING SUPPLY ACTION COMMITTEE

Hannah Schneider, End Homelessness

Winnipeg

Harnet Weldihiwet, Manitoba Housing

(ex-officio)

Jaime Patrick,

Manitoba Housing

(ex-officio)

Jackie Hunt,

End Homelessness

Winnipeg

Janet Clark,

End Homelessness

Winnipeg

Jason Whitford, End Homelessness

Winnipeg

Josh Girman

Justin Quigley,

End Homelessness

Winnipeg

Kim Aasen,

Canada Mortgage and Housing Corporation

(ex-officio)

Lissie Rappaport, City of Winnipeg

(ex-officio)

Ross McGowan,

Co-Chair

Scott Stirton,

Co-Chair

Susan Lewis

Whelan Sutherland

COMMUNITY ADVISORY BOARD FOR REACHING HOME

Al Wiebe, Co-Vice Chair

Brenda Mazur

Christina Maes Nino

Dana Riccio Arabe, Co-Vice Chair

Dawn Cumming

Greg MacPherson, City of Winnipeg

(ex-officio)

Janet Clark,

End Homelessness Winnipeg (ex-officio) Jason Whitford,

End Homelessness Winnipeg (ex-officio)

Karen Martin

Kenzie Caldwell,

Province of Manitoba

(ex-officio)

Marjorie Soldevilla,

Infrastructure in

Communities Canada

(ex-officio)

Mark Fleming,

Chair

Paula Thomas

Shana Menkis

Shannon Watson,

Winnipeg Regional Health

Authority (ex-officio)

Thomas Edwards.

End Homelessness

Winnipeg (ex-officio)

END HOMELESSNESS WINNIPEG STAFF TEAM

André Man, Reaching Home Senior Program Officer

Ariane Bruyere, Reaching Home Program Officer

Ashley Lathlin, Reaching Home Administration Clerk

Betty Edel, Senior Director Housing Supports

Christina Roffey, Reaching Home Administration Clerk

Cora Nadeau, Reaching Home Program Officer

Crystal Jurko,
Reaching Home Finance/
Administration Clerk

Divya Chaudhary, HIFIS Specialist

Elijah Osei-Yeboah, Manager, Evaluation and Shared Measurement

Fulvio Calogiuri, HIFIS Specialist

Hannah Schneider, Housing Supply Research Specialist Heidi Rara, Reaching Home Senior

Program Officer

Iryna Tebel, Naatamooskakowin Resource Inventory Development Officer

Isabel Jeréz, Reaching Home Program Officer

Jackie Hunt, Senior Director Strategy and Impact

Janet Clark, Senior Director Reaching Home

Janine Bramadat, Manager, Prevention

Jason Whitford, CEO

Jefferson McPherson, Reaching Home Program Officer

Jessica Kilimnik, Indigenous Community Training and Development Specialist

Justin Quigley, Manager, Housing Supply

Lalonnie Shimonko, Naatamooskakowin Organization Support Officer Lindsay Hourie, Reaching Home Program Officer

Maria Fajardo, Reaching Home Finance Clerk

Marissa Ford, Finance Coordinator

Megan Bresch, Reaching Home Program Officer

Monica Kithithee, Naatamooskakowin Intake and Outreach Worker

Natalie Carreiro, Reaching Home Program Officer

Nick Procyshyn, Senior Director of Finance and Operations

Nijin Devassia, HIFIS Specialist

Oraye St. Franklyn, Communications Coordinator

Pero Banjo, HIFIS Specialist

Ryan McKay, Reaching Home Program Officer

Sam Meekis, Reaching Home Program Officer Shailee Rao, HIFIS Specialist

Sherri Jennings, Human Resources

Coordinator

Steph Bisson, Manager, Communica-

tions and Community Relations

Tammy Westaway, HIFIS Specialist Tanis Wheeler,

Reaching Home Senior

Program Officer

Tannis Machado,

Housing Benefit Finance/

Administration Clerk

Terry-Ann Clarke Thomas, Housing Benefit Program

Specialist

Thomas Edwards,

Director Reaching Home

Tushar Raichura, HIFIS Specialist

Vince Spence,

Manager, Person-Centred

Supports

Vlessy Villanueva-Sanchez,

Manager, HIFIS

Yvonne Dubois, Executive Assistant

BRAIN INJURY MB: PHASE 1 – ACQUIRED BRAIN INJURY RESEARCH CAFE: WORKING GROUP

Jane Karpa,

Brandon University

Janine Bramadat,

End Homelessness

Winnipeg

Lisa Cohen, Lived Expert

Lisa Engel,

University of Manitoba

Karen Thomas, Manitoba Brain Injury Association Kelly Russell,

University of Manitoba

Kerri Walters,

St. Amant Research Centre

Kevin Plett-Hoffman,

Lived Expert

Meredith Daun, former Regional

Director for March of

Dimes Canada

Michelle Louis,

WRHA Health

Coordination

Patti Plett.

Project Staff

Ugonna Chigbo,

Project Staff

DIVERSION PILOT – COLLABORATIVE TABLE

Allie Powers,

Native Clan Organization

Brook Barbeau,

Native Clan Organization

Carlos Clark,

Manitoba Justice

Deanne Whalen,

Women's Correctional

Centre

Janine Bramadat, End Homelessness

Winnipeg

Kendell Joiner,

Native Clan Organization

EMERGENCY RESPONSE & EXTREME WEATHER RESPONSE

Adam Haddad, Main Street Project

Adrienne Dudek, Mount Carmel Clinic

Al Wiebe, Lived Experience Circle

Betty Edel,

End Homelessness

Winnipeg

Brad Ducak, Siloam Mission

Brittney Nygaard, Resource Assistance for Youth

Carey Richards, West Central Women's Resource Centre

Carolyn Ryan, Manitoba Housing

Christian Okotcha, The Salvation Army Winnipeg Centre of Hope Community Care Camp, Anishiative Coordinator

Safe in St. B

Cynthia-Moon Weidl, Thrive Winnipeg

Daniel Waycik, Persons Community Solutions Darlene Oshanski, Manitoba Health

Dave Dalal, Winnipeg Police Service

Dave Ens, One88

Dave Feniuk, Agape Table

Dave Carlsen, Environment and Climate

Change Canada

Davey Cole, Sunshine House

Delaphine Bittern

Della Herrera, Aboriginal Health & Wellness Centre

Derrick Moodley, Freedom House

Dilly Knol, Andrews Street Family Centre

Eric Luke,

City of Winnipeg

Gabby Glowatsky, Downtown Community Safety Partnership

Glenda Vollrath, Downtown Community Safety Partnership Glynis Quinn, 1JustCity

Haley Vincent

Heejune Chang, Winnipeg Regional Health Authority

lan Whetter,

University of Manitoba

Isabel Daniels, Ka Ni Kanichihk Inc.

Jackie Hunt, End Homelessness Winnipeg

Jamil Mahmood, Main Street Project

Janet Clark, End Homelessness

Winnipeg

Janine Bramadat, End Homelessness Winnipeg

Jason Granger, United Way of Winnipeg

Jason Shaw, Winnipeg Fire Paramedic Service

Jason Whitford, End Homelessness Winnipeg Jenna Leskiw. Lisa Gilmour. Michelle Chudd. Wahbung Abinoonjiiag City of Winnipeg United Way of Winnipeg Jim Dear, Lori Hudson, Michelle Klimczak, Manitoba Families Winnipeg Regional Health Winnipeg Regional Health Authority Authority Lorie English, West Central Women's Resource Centre Michelle Leost. Jody Andrews, The Link Manitoba Housing Mai Gagujas, Josie Gabel, Manitoba Emergency Michelle Meeches, One88 Assembly of Manitoba Measures Organization Chiefs Julianne Aitken, Mandy Safronetz, Siloam Mission Winnipeg Regional Miguel Betti, Health Authority Downtown Community Kayla Stubbs, Safety Partnership Ndinawemaaganag Mareike Brunelli, Endaawaad Inc. West Central Women's Marion Willis, Resource Centre St. Boniface Street Links Kelly Holmes, Resource Assistance Mark Kelm. Natalie Hasell. for Youth Union Gospel Mission **Environment & Climate** Change Canada Kevin Walker. Mark Stewart. Bear Clan Patrol The Salvation Army Nathan Watson, Manitoba Families Winnipeg Centre of Hope Kristy Rebenchuk, The Salvation Army Matt Halchakar, Neneth Bañas. Winnipeg Centre of Hope Downtown Community The Winnipeg Foundation Safety Partnership Nici Heron, Levi Foy, Sunshine House Mount Carmel Clinic Meghan Erbus, Harvest Manitoba Lila Knox. Olga Shmelova, Resource Assistance Norwest Coop Melanie Houde, Community Health North End for Youth Women's Centre Linda Rost. Oraye St. Franklyn, Health Sciences Centre Melissa Omelan-Barnes. **End Homelessness** Mount Carmel Clinic Winnipea Lisa Carriere. North End Women's Michele Visser-Wikkerink. Pernell Jones. Centre Spence Neighbourhood Ma Mawi Wi Chi Association Itata Centre

Peter McMullen,

Lighthouse Mission

Phil Hutlet, Winnipeg Fire Paramedic Service

Randi Salamanowicz, Manitoba Municipal

Relations

Rev. Donald McKenzie, Holy Trinity Church

River Nepinak-Fontaine, Anishiative

Sarah Chan, 1JustCity Sean Sousa,

Main Street Project

Shaneen Swan, Aboriginal Health & Wellness Centre

Shaw Krauchi,

Health Sciences Centre

Stan Kipling,

Main Street Project

Steph Bisson,

End Homelessness

Winnipeg

Summer Prince,

Spence Neighbourhood

Association

Tammie Kolbuck, Resource Assistance

for Youth

Tara Zajac,

North Point Douglas Women's Centre

Vince Spence,

End Homelessness

Winnipeg

Vlessy Villanueva-Sanchez,

End Homelessness

Winnipeg

ENDING HOMELESSNESS TOGETHER GATHERING STEERING COMMITTEE

Al Wiebe,

Lived Experience Circle

Betty Edel,

End Homelessness

Winnipeg

Christina Roffey, End Homelessness

Winnipeg

Dawn Cumming, Mount Carmel Clinic

Elijah Osei-Yeboah, End Homelessness

Winnipeg

Jackie Hunt, End Homelessness Winnipeg

Janet Clark,

End Homelessness

Winnipeg

Janine Bramadat,

End Homelessness

Winnipeg

Jason Whitford,

End Homelessness

Winnipeg

Justin Quigley,

End Homelessness

Winnipeg

Karen Joy,

Manitoba Inuit Association

Kelsey Jacques,

Manitoba Inuit Association

Marjorie Soldevilla,

Housing, Infrastructure

and Communities Canada

Mark Fleming,

North End Housing

Project

Matthew Usenko,

Manitoba Inuit Association

Oraye St. Franklyn,

End Homelessness

Winnipeg

Shana Menkis.

Government of Manitoba

Shannon Watson, Winnipeg Regional Health Authority

Steph Bisson, End Homelessness

Winnipeg

Tanis Wheeler, Vince Spence,
End Homelessness
Winnipeg Winnipeg

Tara Christianson, Yvonne Dubois,
Winnipeg Regional End Homelessness
Health Authority Winnipeg

HOME IS (WSDI COMMUNITY PARTNERSHIP)

Janine Bramadat, End Homelessness

Winnipeg

Katarzyna Guzzi, Winnipeg School Division Katherine Armstrong, Winnipeg School Division Sue Hoang, Winnipeg School Division

HOUSING AND INCOME SUPPORTS WORKSHOP – COLLABORATIVE TABLE

Carlos Clark, Manitoba Justice

Cora Nadeau,

End Homelessness Winnipeg Danielle Wilkins, Women's Correctional

Centre

Dayna Tessier,

Women's Correctional

Centre

Deanne Whalen,

Women's Correctional

Centre

Janine Bramadat, End Homelessness

Winnipeg

HOUSING FIRST SECTOR LEADERSHIP COMMITTEE

Aaron Ghebrehiwot, Resource Assistance

for Youth

Bobbette Shoffner, Mount Carmel Clinic

Caitlin Ewanchuk,

Government of Manitoba

Carey Richards,

West Central Women's

Resource Centre

Diana Jarzab-Perchak, West Central Women's Resource Centre

Dawn Cumming,

Mount Carmel Clinic

Della Herrera, Aboriginal Health & Wellness Centre

Janet Clark,

End Homelessness

Winnipeg

Jennifer Giesbrecht,

The Link

Jim Dear,

Winnipeg Regional Health Authority

Kelly Holmes,

Resource Assistance

for Youth

Kirsten Bernas,

West Central Women's

Resource Centre

Leah Spence,

Assembly of

Manitoba Chiefs

Leanne Witton,

Canadian Mental Health

Association Manitoba and

Winnipeg

Lindsay Enns, Siloam Mission

Lorie English,

West Central Women's

Resource Centre

Maia Brothers,

Government of Manitoba

Nathan Watson,

Government of Manitoba

Shannon Watson,

Winnipeg Regional

Health Authority

Shorsh Palani,

Canadian Mental Health

Association Manitoba

and Winnipeg

Stephanie Skakun, Canadian Mental Health

Association Manitoba

and Winnipeg

Talia Potash,

Resource Assistance

for Youth Inc.

Tanis Wheeler,

End Homelessness

Winnipeg

Theresa West,

Ma Mawi Wi Chi Itata

Vlessy Villanueva-Sanchez,

End Homelessness

Winnipeg

HSS LEADERSHIP COMMITTEE

Agape Karagi, First Nations Social

Secretariat of Manitoba

Betty Edel,

End Homelessness

Winnipeg

Chris Prince, Assembly of

Manitoba Chiefs

Cynthia Drebot,

North End Women's

Center

Erin Stranger,

Ndinawemaaganag

Endaawaad Inc.

Glynis Quinn, 1Just City

Jamil Mahmood, Main Street Project

Joe Hatch,

Lived Experience Circle

Kerri Irvin-Ross,

The Link Winnipeg

Lori English,

West Central Women's

Resource Centre

Mark Stewart,

The Salvation Army

Winnipeg Centre of Hope

Matthew Sanscartier, Downton Community Safety Partnership

Theressa West,

Ma Mawi Wi Chi Itata

Centre

Vlessy Villanueva-Sanchez,

End Homelessness

Winnipeg

Wayne Moneyas,

Shawenim Abinoojii

INDIGENOUS COMMUNITY TRAINING COMMITTEE (ICTC)

Al Wiebe,

Lived Experience Circle

Auntie Deb Diubaldo, Mount Carmel Clinic

Barbara Guimond, Lived Experience Circle

Betty Edel.

End Homelessness

Winnipeg

Ciaran August,

Canadian Mental Health

Association

Christine Vanagas,

Siloam Mission

Coralyn Yestrau,

The Link

Corrine Edwards.

Eagle Urban Transition

Centre

Elizabeth Moore.

COAR Team, Downtown

Community Safety Part-

nership

James Paulson,

The Salvation Army Winnipeg Centre of Hope

Janelle Samagalski,

Shawenim Abinoojii

Jessica Kilimnik,

End Homelessness Winni-

pea

Joe Hatch,

Lived Experience Circle

Kristin Kennedy,

Siloam Mission

Lalonnie Shimonko,

End Homelessness

Winnipeg

Leah Spence,

Eagle Urban

Transition Centre

Lee-Ann Young,

Canadian Mental Health

Association

Levi Foy,

Sunshine House

Matt Halchakar,

MAC Team, Downtown

Community Safety

Partnership

Miguel Berry,

MAC Team, Downtown

Community Safety

Partnership

Noshin Tabassum-Urmi,

The Salvation Army

Winnipeg Centre of Hope

Rose Roulette.

Sara Riel

Tushar Raichura.

End Homelessness

Winnipeg

Vanessa Gamblin.

Mainstreet Project

Vincent Spence,

End Homelessness

Winnipeg

Wally Richard,

Knowledge Keeper

KÍKINANAW ÓMA: STRATEGY TO SUPPORT **UNSHELTERED WINNIPEGGERS**

Al Wiebe,

Lived Experience Circle

Alisha Rana,

Winnipeg Regional

Health Authority

Brittney, McCaw,

Health Sciences Centre

Brooke Balance.

Manitoba Families

Chris Brens.

City of Winnipeg,

Community Services

Craig Gill,

Winnipeg Transit

Daniel Waycik, Karen Murison. Michelle Klimczak. Persons Community Main Street Project Winnipeg Regional Solutions Health Authority Kayla Frank, Derek Manaigre, Assembly of Miguel Betti, Manitoba Chiefs **Downtown Community** Downtown Community Safety Partnership Safety Partnership KB Greenhill, Persons Community Sara Carmichael. Derek Resch, Solutions City of Winnipeg, Downtown Community Public Works Safety Partnership Kelly McLure, Jacob Kaufman. Winnipeg Police Service Scott Wilkinson. Main Street Project City of Winnipeg Khaleesi Crosby, Jamil Mahmood, Winnipeg Regional Shaw Krauchi, Health Sciences Centre Main Street Project Health Authority Kirsten Bernas, Jason Whitford, Sheila Soulsby, End Homelessness West Central Women's Shared Health Winnipeg Resource Centre Shirley Frank, Jody Andrews, Laiza Pacheco. Assembly of Manitoba Housing Siloam Mission Manitoba Chiefs John McKay, Linda Rost, Steph Bisson, Health Sciences Centre End Homelessness 1JustCity Winnipeg Justin Huntinghawk, Matt Halchakar. Persons Community Downtown Community Steven Antle. Solutions Safety Partnership City of Winnipeg Kaitlin Mason. Matthew Sanscartier, Tanis Knowles Yarnell, Manitoba Families Downtown Community City of Winnipeg, Safety Partnership Community Services

Meredith Done.

Siloam Mission

Karen Martin, Winnipeg Fire

Paramedic Service

Todd Martens.

Winnipeg Police Service

MANITOBA FINANCIAL EMPOWERMENT POLICY COMMITTEE

Andrew Douglas, Community Unemployed

Help Centre

Asha Nelson,

Social Planning Council

of Winnipeg

Chris Klassen,

Legal Aid

Codi Guenther,

New Journey Housing

Erin Seidler,

Youth Employment Services Manitoba

Janine Bramadat,

End Homelessness

Winnipeg

Jennifer Montebruno, Community Financial Counselling Services

Kate Kehler, Social Planning

Council of Winnipeg

Kathy Majowski, Winnipeg Regional Health Authority

Katrine Dilay, Legal Aid

Kirsten Bernas,

West Central Women's Resource Centre

Lisa Engel,

University of Manitoba

Louise Simbandumwe,

SEED

Michael Barnaby, Manitoba Possible

Natalie Wiebe,

SEED

Rania Shabaan,

Immigrant and Refugee Community Organization

of Manitoba

Rubab Fatima,

Social Planning Council

of Winnipeg

Sara Arnous,

Healthy Muslim Families

Vicki Sinclair,

Manitoba Association of Newcomer Serving

Organizations

NAATAMOOSKAKOWIN COMMUNITY OF PRACTICE

1JustCity

Aboriginal Health and

Wellness Centre

Canadian Mental Health

Association

Downtown Community

Safety Partnership

Eagle Urban Transition

Centre

Ma Mawi Wi Chi

Itata Centre

Main Street Project

Mount Carmel Clinic

North End

Women's Centre

Resource Assistance

for Youth

Siloam Mission

The Link

The Salvation Army

Winnipeg Centre of Hope

West Central Women's

Resource Centre

NAATAMOOSKAKOWIN (COORDINATED ACCESS) COUNCIL

Albert McLeod, Knowledge Keeper

End Homelessness

Dawn Coming, North End Housing Mirza Hassan, Manitoba Families

Betty Edel,

Kendell Joiner,

The Link

Project

Sheryl Hildebrand, Winnipea Regional

Winnipeg

Native Clan Organization

Winnipeg Regional Health Authority

Carlos Clark, Manitoba Justice Kerry Irvin-Ross,

Tara Snider, Sara Riel

Christine Vanagas, Siloam Mission Lori Hudson, Manitoba Housing

Wayne Moneyas, Shawenim Abinoojii

Corinne Edwards, Eagle Urban Transition Maia Brothers, Manitoba Housing

Centre

NAATAMOOSKAKOWIN LEADERSHIP GROUP

Della Herrera,

Aaron Ghbrehiwot, Resource Assistance

Abor

Kerri Smith,

for Youth

Aboriginal Health and Wellness Centre

Mount Carmel Clinic

Betty Edel,

Winnipeg

Diana Jarzab-Perchak, West Central Women's

The Link

End Homelessness

Resource Centre

Kristin Bernas,

Kerri Irvin-Ross,

Brad Ducak,

Grace Bashir,

West Central Women's

Siloam Mission

1JustCity

Resource Centre

Carey Richards,

James Paulson, The Salvation Army Lalonnie Shimonko, End Homelessness

West Central Women's Recourse Centre

Winnipeg Centre of Hope

Winnipeg

Corinne Edwards, Eagle Urban Transition

Jennifer Giesbrecht,

Leah Spence, Eagle Urban Transition

Centre

The Link

Centre

Dawn Cummings, Mount Carmel Clinic Jessica Kilimnik, End Homelessness

Canadian Mental Health

Winnipeg

Association

Leanne Wilton,

Lee-Ann Young, Canadian Mental Health

Association

Levi Labelle, Huddle- CMHA

Lindsay Enns, Siloam Mission Shaneen Swan, Aboriginal Health and

Stanley Onabor,

Wellness Centre

DCSP

Talia Potash,

Resource Assistance for

Youth

Tara Snider, Sara Riel

Theressa West,

Ma Mawi Wi Chi Itata

Centre

Tracy Wark,

North End Women's

Centre

REFUGEE CLAIMANTS COMMUNITY COORDINATION TABLE

Codi Guenther, New Journey Housing

Elijah Osei-Yeboah, End Homelessness

Winnipeg

Emily Halldorson, Manitoba Association of Newcomer Serving Organizations

Dawn Cumming, Mount Carmel Clinic

Florence Spense, The Salvation Army Winnipeg Centre of Hope

Frank Parkes, N'Dinawemak

Hafiz Jatto,

City of Winnipeg

Hiwot Amare, Mount Carmel Clinic Jackie Hunt,

End Homelessness

Winnipeg

James Paulson, The Salvation Army

Winnipeg Centre of Hope
Janine Bramadat,

End Homelessness

Winnipeg

Jared Baker, City of Winnipeg

Kathleen Vyrauen, Immigration Partnership

Winnipeg

Jessica Naumik, Siloam Mission

Jody Andrews, Manitoba Housing

Lauren Thomas, Employment and Income

Assistance Central Intake

Lisa Jansz,

Newcomers Employment & Education Development Services (N.E.E.D.S.) Inc.

Neneth Bañas,

The Winnipeg Foundation

Noelle DePape,

Office of the Premier

Omar Abdullahi, City of Winnipeg

Paul Loewen, Siloam Mission

Steph Bisson,

End Homelessness

Winnipeg

Subas Dahal, Family Dynamics

Tara Christianson, Mount Carmel Clinic

Toyin Komolafe, The Salvation Army Winnipeg Centre of Hope

RIGHT TO HOME: PROJECT TEAM AND ADVISORY COMMITTEE

Alex Guemili, Manitoba Advocate for Children and Youth

Amy Karsin, New Directions

Brandy Kowal, Shawenim Abinoojii Inc.

Dylan Peyachew, Southern Chiefs' Organization

Elijah Osei-Yeboah, End Homelessness

Winnipeg

Janine Bramadat, End Homelessness

Winnipeg

Jennifer Wood, Southern Chiefs' Organization

Jordan Bighorn, Community Education Development Association

Karen Joy,

Manitoba Inuit Association

Kaysia Peterkin, New Directions

Kevin Plett-Hoffman, Lived Expert Research Consultant

Leah Sosnowsky, New Directions Lisa Salter, The Link

Marie Christian,

Voices: Manitoba's Youth

in Care Network

Mehraz Sarker,

Manitoba Métis Federation

Michelle Kowalchuk, Resource Assistance

for Youth

Patty Mainville, Rossbrook House

Victoria Grisdale, Assembly of Manitoba

Chiefs

